

Pessimism and caution mark economic forecasts

German industry greets new year in grim mood

By Quentin Peel in Bonn

GERMAN finance and industry is approaching the new year in a mood of gloom, fuelled by the prospects of sharply slower economic growth, higher inflation and interest rates, and a bitter round of wage bargaining with trade unions.

Forecasts for the coming year are overwhelmingly cautious or openly pessimistic, in spite of signs that the east German economy has hit bottom and begun to recover.

Hopes for export-led growth to counter the sudden slowdown in domestic demand - artificially stimulated for the past two years by the German unification process - are being treated with scepticism.

Interviews with leading businessmen and industrialists published yesterday in *Welt am Sonntag*, the conservative Sunday newspaper, showed a common concern at the danger of recession overtaking the German economy, and an underlying fear that the country has lost its appeal to foreign investors.

Mr Karlheinz Kaske, chief executive of Siemens, the elec-

tronics group, said that in spite of strong production growth in 1991 due to demand from east Germany, "the economic outlook for the electronics industry in 1992 must be cautiously assessed as long as the expected international economic recovery remains hesitant."

"The danger exists that domestic demand will begin to crumble away before there is any stimulation in exports," he added. "Much depends on the coming wage round."

The generally gloomy prognoses follow a survey of industrial confidence by the research arm of the German Federation of Industry, which concluded that the mood in business is at its worst for many years. Thirty of 39 sectors reported declining confidence, with eight reporting no change and only one - whole-sale trade - continuing to take a relatively optimistic view of the coming year, according to the institute for the German Economy.

Mr Wolfgang Röllner, chief executive of Dresdner Bank, published a commentary on Sunday - entitled: Is a recession

still avoidable? - in which he sharply criticises the Bundesbank's decision to raise interest rates by a half point before Christmas.

"In Germany, a change in mood for the worse is to be feared," he said. "In the third quarter of 1991 a period of economic weakness has begun which is still being underestimated." In spite of this, the central bank had raised its discount rate for the eighth time, and the Lombard rate for the ninth time since 1988. "This behaviour cannot easily be explained."

In his forecast, Mr Helmut Schlesinger, president of the Bundesbank, made it clear the reason was an overriding fear of excessive wage demands and accelerating inflation, outweighing even his fears of recession. He described the slowdown in the economy as "normalisation," insisting it would be for the long-term good. "Germany is only growing together faintly," he said. "This process will be speeded up rather through (policies of) stability, than through wild spending."

INTERNATIONAL NEWS

France and Iran end contracts row

By Ian Davidson in Paris

THE long-running billion-dollar financial dispute between France and Iran over nuclear power development contracts has formally ended, with an agreement due to be signed by senior officials in Tehran yesterday.

But the settlement has failed to bring about the complete political reconciliation for which the two countries had been hoping, largely because it has been overshadowed by the murder in France last summer of Mr Shapour Bakhtiar, former Iranian prime minister, allegedly at the hands of Iranian assassins.

After the financial settlement - terms of which are confidential - the warming of political relations was due to have been symbolised by an official visit to Iran by France's President François Mitterrand.

But since October, when a French investigating magistrate issued an international

warrant for the arrest of an Iranian official for complicity in the murder of Mr Bakhtiar, prospects for the visit have receded.

The Bakhtiar case has acquired added urgency, as the French authorities have demanded the extradition from Switzerland of an Iranian arrested in Bern last Monday on suspicion of complicity in the murder.

The financial dispute arose from the loan of \$1bn by Iran

in 1974 for atomic energy development by the French Atomic Energy Commission (CEA) and Eurodif, the uranium enrichment company. The loan was designed for advance financing of nuclear power plant contracts in Iran, contracts which were broken by the new revolutionary regime after the overthrow of the Shah in 1979.

In the settlement France is reliably reported to have agreed to repay \$1bn in capital and interest.

The French nuclear power construction companies Framatome, Alstom and Spie-Batignolles are reported to have agreed a parallel settlement to their counter-claims against the Iranian state for broken contracts. The size of this settlement, too, remains confidential.

An Iranian demand to be permitted to buy enriched nuclear fuel from Eurodif remains a contentious issue, unresolved by yesterday's settlement.

Iran's government bases its demand on the fact that it has a 10 per cent shareholding in Eurodif. But the French government has blocked the demand, on the grounds that this would infringe the Nuclear Non-Proliferation Treaty (NPT), with the clear implication that Iran's only use for enriched nuclear fuel would be the manufacture of nuclear weapons.

US warns ex-Soviet states about N-weapons

By George Graham in Washington

MR RICHARD CHENEY, the US defence secretary, has warned states of the former Soviet Union they must stop the production and deployment of new nuclear missiles if they are to win US confidence.

"We still see - even at this late date, even with their coming out of a state of utter collapse, having been totally changed dramatically just in the last few weeks - we still see on-going efforts inside the former Soviet Union to produce more nuclear weapons, to deploy new ballistic missiles targeted against the US," he said in an interview with Cable News Network.

Mr Cheney said, however, he was "reasonably confident" the nuclear arsenals remained under central control.

His warning comes as the administration puts the finishing touches to its 1992-93 budget proposals, and as pressure mounts from both Democrats and some Republicans for money to be shifted from defence to domestic spending.

Overall, discretionary defence spending is capped at \$295bn next year under budget rules worked out in 1990, but administration officials have floated the possibility of cutting a further \$50bn over the next five years.

Mr Cheney said, however, he was "reasonably confident" the nuclear arsenals remained under central control.

Both Mr Gerhard Stoltenberg, defence minister, and Mr Hans Dietrich Genscher, foreign minister, voiced their fears in weekend interviews, focused above all on tactical nuclear weapons and on the export of nuclear weapons technology.

In a radio interview, Mr Genscher said the west should immediately propose the destruction of all nuclear artillery and short-range nuclear missiles, "which are the most difficult to control".

Earlier, he called for the rapid inclusion of all the ex-Soviet republics within the Conference on Security and Co-operation in Europe structure, in order to ensure the building of a "common security space" in Europe.

Mr Stoltenberg said in an interview with a Sunday newspaper that today's negotiations between the republican leaders in Minsk had to provide urgent clarification above all on control of tactical nuclear arms.

He also expressed concern about Soviet nuclear expertise being put at the disposal of would-be nuclear powers outside the present nuclear club.

UN talks lift El Salvador peace hopes

PRESIDENT Alfredo Cristiani of El Salvador yesterday met Mr Javier Pérez de Cuellar, UN secretary-general, to discuss UN-mediated talks aimed at ending his country's 12-year civil war. AP reports from New York.

Mr Cristiani's presence raised hopes the talks could conclude quickly, with a permanent ceasefire agreed.

The president arrived in New York at the request of Mr Pérez de Cuellar and rebels of the Farabundo Martí National Liberation Front (FMLN).

Before leaving for New York, Mr Cristiani said the UN chief had told him he had received "certain confidential promises from the FMLN that... can give a final push to [the peace] process".

The FMLN has charged that El Salvador's right-wing government is taking advantage of the rebels' unilateral ceasefire and has not been negotiating seriously.



US Congressman Jim Moody examines a captured Croatian mortar during a tour of a Serbian training camp

UN envoy continues diplomatic efforts to halt fighting

Missiles 'fired against Croatian capital'

By Our Foreign Staff

THE Croatian town of Karlovac came under Yugoslav army attack yesterday for the seventh consecutive day, coinciding with unconfirmed Croatian reports that the Yugoslav army had used surface-to-air missiles in attacks on the suburbs of Zagreb at the weekend.

It would be the first use of such weapons in the six-month fighting continued as Mr Cyrus Vance, the UN envoy, arrived in Lisbon for talks

today with Mr João de Deus Pinheiro, the Portuguese foreign minister, and Lord Carrington, chairman of the European Community's Hague peace conference on Yugoslavia.

On January 1 Portugal takes over the European Community's revolving six-month presidency and with it responsibility for co-ordinating EC policy towards Yugoslavia.

The Croatian High Command said six missiles had hit Turpolje, an area

about 20km south of the capital, but declined to give details of casualties or damage, saying only that the rockets had been aimed at "interesting targets". Several Croatian army units are known to be in Turpolje.

The Belgrade-based Tanjug news agency briefly noted that the rockets had been fired from the south-east, but said there was no official confirmation they were caused by missiles.

A duty officer at the Karlovac crisis centre told Reuters that yesterday's

artillery attack on the town was launched from three federal army barracks about 5km south of the town, which commands routes to the south-west.

"We had negotiations with the army to evacuate these barracks but they don't want to leave," he said.

Croatian military sources said defensive lines in the region of Nova Gradiska, further to the south-east, were also under artillery fire.

Letter from Croatia, Page 10

US retaliates against Canada in beer dispute

THE US has announced plans for punitive duties on imports of Canadian beer in retaliation at discrimination by Canadian provincial liquor boards against US beer, writes George Graham.

The decision threatens to turn the dispute into open trade warfare which could savage US sales of popular Canadian brands such as Molson and Moosehead.

Mr Julius Katz, the US Deputy Trade Representative, said his office had decided to impose substantially increased duties on Canadian beer no

later than April 10, because Canada had failed to remedy the discrimination against foreign beers by provincial liquor boards.

The decision follows suits by Stroh Brewery and G. Heileman Brewing, which complained about the ban on selling imported beer in privately-owned beer and wine stores in Canada and about distribution fees charged by provincial liquor stores.

A panel of the General Agreement on Tariffs and Trade (GATT) ruled earlier this year that the Canadian prac-

tices were contrary to GATT regulations.

Canada, however, has its own complaints against US beer.

The Canadian government found this year that Stroh and Heileman, as well as Pabst Brewing, were dumping their beer in Canada.

GATT has also agreed to investigate a Canadian complaint that US federal and state laws discriminate against imported beer, wine and cider through taxes, labelling requirements and distribution rules.

Mr Katz said the US would continue to consult with the Canadian government in an effort to obtain an agreement to eliminate the unfair trade practices so that the implementation of the retaliatory duties would not be needed.

The US Trade Representative's office will calculate the level of duty in line with its estimate of the damage caused to US brewers by the Canadian discrimination.

Canada is the second largest exporter of beer to the US, after the Netherlands, with sales of around \$150m a year.

Insurance expansion waning

By Richard Lapper

ENTHUSIASM among the world's insurance companies to expand internationally is waning after heavy losses and other difficulties, a report by Price Waterhouse, the accountancy and management consultancy group, suggests.

The report was prepared on behalf of the Insurance, Accounting & Systems Association, a US-based organisation of insurance professionals.

One of its authors, Mr Stephen Coombes, says "globalisation" may have gone into "reverse".

Mr Coombes suggests insurers have been persuaded to invest overseas for various reasons, including the need to follow industrial clients' expansion abroad, and the limited opportunities of domestic markets.

This latter is one reason why Swiss and Dutch companies have led much overseas expansion. But a strong impetus has been the EC's market liberalisation programme.

In the late 1980s many European insurers, especially in the commercial lines business, set up operations in other European markets and, with the 1992 deadline nearing, invested heavily while opportunities were seen to be open.

A number of French and other European companies developed a strategic approach based on attaining "critical mass": the idea that only those companies with significant shares of all key markets would be able to exercise the economies of scale necessary to compete internationally, with ultimately, room for only a dozen elite global insurers.

Reviewing the evidence to date, Price Waterhouse finds this theory wanting. Losses suffered in overseas expansion by a number of companies, from Allianz of Germany to General Accident of the UK, have made companies chary.

The price of expanding overseas has been seen as prohibitive, especially for US and UK companies under pressure to generate short-term profitability. Some companies have found profitable niches in their own home markets and see no reason to expand. Others have found obtaining trained overseas personnel a bigger problem than expected.

Japanese and US insurers have been affected only marginally by the 1992 process. "Vague threats about Europe becoming a closed market after 1992 seem unlikely to be realised," the report says.

Italian parties clinch budget deal

By Robert Graham in Rome

ITALY'S 1992 budget was finally approved over the weekend after nearly three months of hard political bargaining, thus avoiding a temporary budgetary regime which would automatically have come into force on January 1.

It is only the ninth time in 43 years that the budget has been approved within the statutory period and it needed a special senate session, called despite the Christmas recess.

To achieve agreement, the four-party Christian Democrat-led coalition government had to omit controversial legislation speeding privatisation.

This legislation, to be debated early in the new year, is essential for the 1992 budget calculations. Income from privatisation is projected to account for a quarter of the complex package of new receipts and spending cuts.

The package includes a 1.6% increase in the value-added tax (VAT) to 15.5 per cent, and a 1.5% increase in the corporate tax rate to 33 per cent.

The political parties, aware that elections could come as early as the spring, have been split over plans to allow state companies to have off their assets and whether or not to permit majority stakes to be held in private hands.

President Francesco Cossiga over the weekend threatened to invoke his authority to refuse to endorse the budget unless the full privatisation plans were approved.

Even without the threat of his veto, serious doubts remain over the government's capacity to introduce privatisation rapidly.

The 1991 budget envisaged receipts of 1,600,000bn (1,600bn) from privatisation; but so far, less than half has materialised, largely due to slow progress in selling off two state banks.

Mr Parretti was arrested on Friday at Rome's Fiumicino airport where he was about to board a privately chartered jet bound for Tunis. He has been held in custody near Syracuse in Sicily.

According to the Guardia di

Finanza, Italy's financial police, 13 companies controlled by Mr Parretti in Italy are under investigation for alleged unpaid taxes of 1,190.5bn (\$159.8m), for valued added tax evasion of 1,501.1bn and illegal transfers abroad of 1,293.3bn over the past five years.

This is the fourth time Mr Parretti has been held in an Italian jail.

The first dates back to 1981 when he was detained for 26 days over matters relating to the books of a local Sicilian football club which he was running.

Mr Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Parretti faces tax charges

Algerian liberals fear fundamentalists' advance

Francis Ghiles on a free election that raises many uncertainties

January 16, there is no denying that Thursday's vote confirms the FIS as the most powerful force in Algeria - which has made publishers such as *Abderrahmane Bouchene*, newspapers such as *El Watan*, and *Algeria's* *Chaine 3* Radio, institutions which owe their existence to the freedom which the riots of 1989 brought in their wake, feel deeply threatened.

But it remains unclear how FIS leaders will choose to use their new-found power.

They have made a series of statements since the vote which amount to something of an Islamic charter. Peoples' tribunals will be set up to judge "traitors": the lay press will be banned; Algerians will have to change their way of dressing; alcohol will be banned; and men who flirt with women

will be allowed to work.

Such statements carry considerable weight in a country where individuals have little autonomy when faced with the pressures of family ties, neighbours and tradition. They also confirm the pessimism of some Algerians, especially in the educated middle classes, who may be tempted to leave the country, as at least 100,000 have over the past decade.

If the FIS pursues such policies to the letter, it is likely to meet strong resistance. Mr Chadli Benjedid, Algeria's president, for instance, retains considerable power, has a mandate until the end of 1993 and is unlikely to accede to any FIS demands for

early presidential elections.

An FIS government, assuming it wins a majority of seats after the second round, could insist on appointing one of its men to the interior ministry. The president, however, would still appoint the ministers of defence and foreign affairs, and governor of the central bank.

But in a show of moderation, meanwhile, the FIS called last night for reconciliation with its opponents and said it would respect Algeria's international commitments. An FIS leader called on all Algerians to join in tackling the country's problems and played down any prospect of conflict with the army.

The army has since 1988 played honest broker to the democratic process. The defence minister, Gen Khald

Nexzar, has repeatedly made clear it will tolerate neither disorder in the streets nor see the constitution torn up. While a pre-emptive military coup is unlikely, the army may not remain passive in the face of any FIS provocation.

A FIS government would also have to weigh the reaction of neighbouring Tunisia and Morocco, whose leaders are unsettled at possible consequences of last week's vote.

These factors augur for considerable uncertainty in the weeks and months ahead, raising as many questions as answers.

For some, the questions are already unsettling. As the editor of the daily *Le Matin* wrote yesterday, it would be an irony if Algerians were to be "deprived of the freedoms they had gained in October 1988 before they had even had time to taste them".



Chadli: has mandate to the end of 1993

Shamir up build occupied

By Hugh Carnegie in Jerusalem

MOST NEW Israeli government house building planned for next year is to be allocated to Jewish settlements in the occupied West Bank.

Prime Minister Yitzhak Shamir said in a speech to the Knesset, the Israeli parliament, that the government would spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

Shamir said the government would also spend \$1.5 billion on building new housing for Jewish settlers in the West Bank.

INTERNATIONAL NEWS

Shamir to step up building on occupied lands

By Hugh Carnegie in Jerusalem

MOST NEW Israeli government house building planned for next year is to be sited in Jewish settlements in the occupied West Bank and Gaza Strip. This, says a senior government official, has been agreed to buy off threats to the 1992 budget by extreme right-wing coalition parties.

The decision flies in the face of repeated demands by the US, the Palestinians and Arab states that Israel halt settlement activity which they say is an obstacle to current Middle East peace talks. It is also likely to complicate further Israeli requests for \$10m in US loan guarantees to help finance mass Jewish immigration from the former Soviet Union.

Two right-wing factions, Tehiyah and Moledet, won agreement last week from Mr Yitzhak Mordechai, the finance minister, to spend more than originally budgeted on settlements, including a promise to build an extra 5,000 houses. The official told local reporters yesterday that in order to avoid incurring extra expenditure, the 5,000 would be taken out of the total planned new housing starts for the whole country of 7,500.

An additional 12,500 housing starts will take place in 1992, mostly in Israel proper, but

these are overruns from 1991.

The deal with Tehiyah and Moledet was part of a dizzying array of budget demands, ranging from a proposal to drop the price of state-subsidised mortgages to calls for greater provision for the building of religious ritual baths, made by right-wing and religious coalition factions ahead of Tuesday night's deadline for getting the 1992 budget through the Knesset.

Mr Yitzhak Shamir, the prime minister, wasted little time fighting the right-wing parties, with whom politically he largely agrees. But frustration over the demands, particularly from ultra-orthodox religious parties, led to suggestions from his aides that he would prefer to risk defeat on the budget - and the fall of his government - than give in.

Mr Shamir lost one coalition faction yesterday when the opposition Labour party resigned from the government over his opposition to electoral reform. With his Likud party looking strong in the opinion polls, the opposition Labour party slipping badly, unemployment set to rise and pressure for concessions in Middle East peace talks looming, Mr Shamir would not be unhappy to face an early general election.

Two more ministers resign in Kenya

PRESIDENT Daniel arap Moi's

election prospects suffered a further blow yesterday as two more ministers resigned. Five have now quit since the ban on opposition to the ruling Kanu party was lifted earlier this month, writes Our Foreign Staff.

Mr George Muhoho, minister for research, science and technology, and a son-in-law of the late President Jomo Kenyatta, and Mr James Njenga Karume, a deputy minister, said they had resigned because of "mismanagement" of the economy and what they alleged was a cover-up of the murder last year of Mr Robert Ouko, then foreign minister.

Mr John Gachui, a deputy agriculture minister, quit on Saturday. Mr Mwai Kibaki, health minister and former vice-president, and Mr Geoffrey Karithi, a deputy minister, also resigned earlier last week. The resignations followed President Moi's dismissal of Mr Peter Aloo Aringo, manpower minister and Kanu chairman, who had called for reforms in the party.

Anger over Indian grain price rises

The minority Indian government of Mr P V Narasimha Reddy was sharply attacked by its political opponents yesterday for raising the prices of food grains released through the public distribution system. K K Sharma reports from New Delhi.

Wheat and rice prices were increased by 20-30 per cent at the weekend in an attempt to check the growing budget deficit. The government is committed to reducing the fiscal deficit this year to 6.5 per cent of gross domestic product and to 5 per cent next year as part of its commitment to the International Monetary Fund which has given India a \$2.2bn standby credit.

Despite efforts to reduce government expenditure and increase tax revenues, the target of reducing the fiscal deficit is fast receding.

Pakistan rape case defendant cleared

A Pakistani judge yesterday cleared President Ghulam Ishaq Khan's son-in-law of blame in the alleged gang-rape of a friend of opposition leader Benazir Bhutto. Reuters reports from Karachi.

An inquiry report by judge Abdul Rahim Kazi of the Sindh province high court also ruled out any political motive in last month's alleged assault, which sparked widespread protests by opposition and human rights groups. But the report blamed the official investigation agencies for "culpable omissions and negligence".

Bush bangs the trade drum

George Graham previews the president's belated trip across the Pacific

PRESIDENT George Bush cancelled his long-planned visit to the Far East in November in a moment of panic after his hand-picked candidate had lost heavily in a Senate by-election in Pennsylvania. The trip had to be hastily rescheduled to placate his irritated hosts, but his departure today for a 12-day tour of Australia, Singapore, South Korea and Japan has now taken on a very different hue.

Initially framed as an opportunity to reassert the US's long-term commitment to the Pacific region, despite its reduced military presence, the visit has been transformed into a trade mission.

Scared by polls showing that most US voters believe President Bush pays too much attention to foreign policy and not enough to the domestic economy, the White House has sought in recent weeks to paint all the president's foreign travels as job-creation schemes.

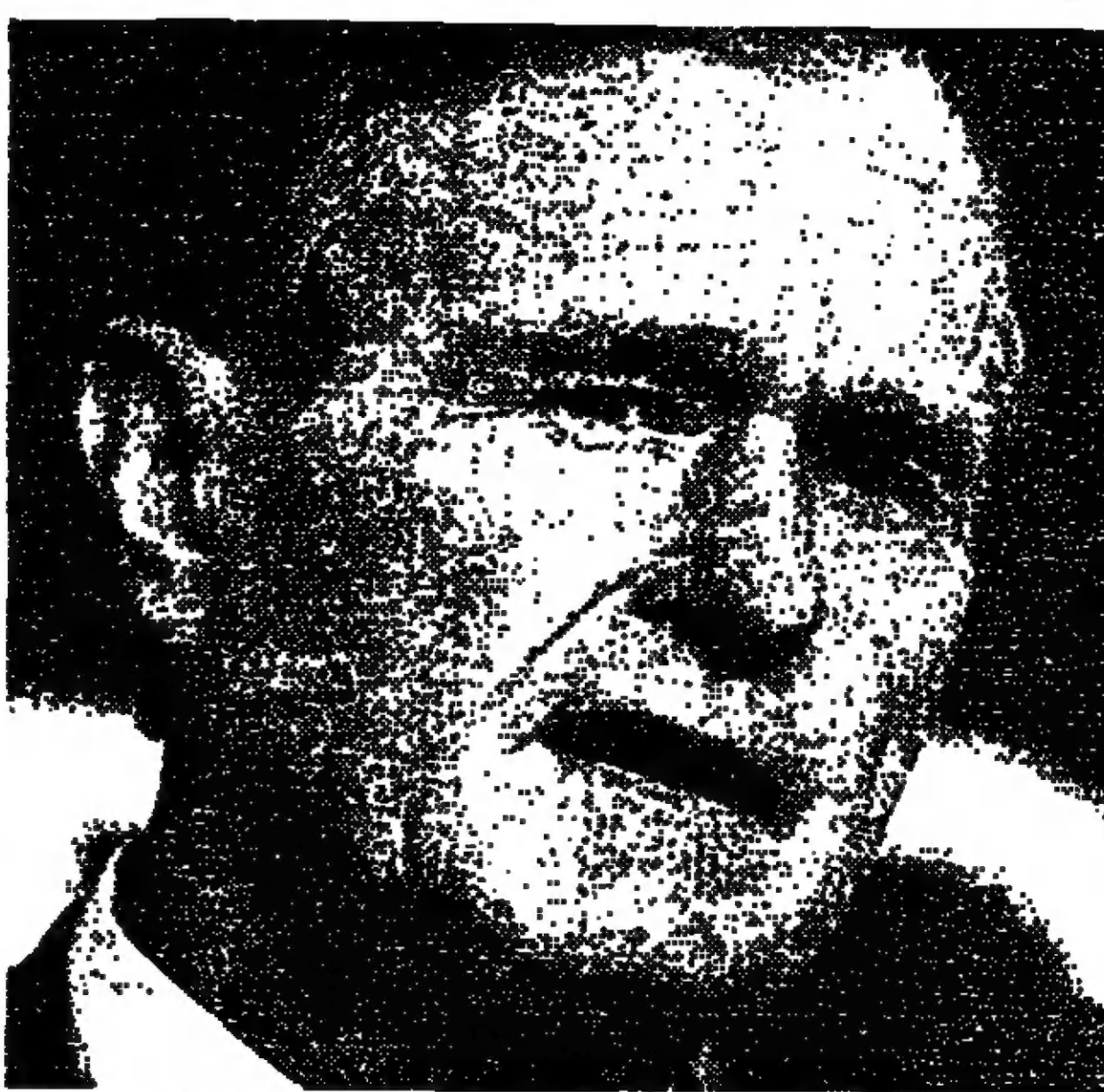
Mr Bush himself never tires of repeating his favourite line: "The US is the world's largest export market. Our exports equal 20,000 new jobs. But this has never been more belaboured than in the case of next week's trip to Japan."

For the first time, an American president will take with him on a state visit a retinue of corporate leaders - including the heads of the big three US carmakers and executives from motor parts, electronics and financial services companies - in a bid to drum up business for the flagging US economy.

Mr Bush says he will insist "very, very forcefully" on fair trading opportunities for US goods in the countries he will visit. But cynics contend that he is going to Japan because he has neither the time nor the inclination to go to New Hampshire to campaign against the Republican primary challenger, Mr Patrick Buchanan.

Among the sectors the president's party is expected to tackle in Japan are semiconductors, cars and car parts, pulp and paper products, glass for the construction industry, and machine tools.

In this last sector Mr Bush signalled on Friday that his domestic political worries have not turned him into an out-and-out protectionist. He announced a two-year phasing out of curbs on machine tools



George Bush: trip transformed into trade mission

imported from Japan and Taiwan.

The political danger for Mr Bush is that he is unlikely to obtain enough immediate concessions from the Japanese to wave as a trophy on his return. This danger is aggravated by his retinue of businessmen, many of whom, such as Chrysler's Mr Lee Iacocca, are more interested in building impediments to Japanese exports than in access to Japanese markets.

Although Japanese officials have said they are considering measures to reduce their country's car exports to the US - the motor sector accounts for three-quarters of the US

trade deficit with Japan - their US counterparts are wary of predicting success on this front.

Japan's shipments to the US have declined over the past four years to around 1.75m cars a year, well below its 2.3m voluntary export ceiling, as US-based assembly plants have displaced imports.

Mr Bush, who remains a free trader by instinct, is unlikely to be able on his Asian tour to outbid either the Democrats in Congress, who last week announced plans for legislation to curb imports of Japanese cars if the US trade deficit with Japan does not narrow, or his travelling companions such as Mr Iacocca.

Trade frictions with Japan have largely eclipsed the political and security concerns that were originally to be at the centre of President Bush's conversations, and will largely overshadow the Australian, Singaporean and South Korean legs of his tour. US officials say these aspects of the tour will still be important.

Said one administration official: "The US is and will remain a Pacific power and the president's trip is an effort to demonstrate that we believe that to be the case and that, contrary to what you may hear here and there, we are not leaving the region."

Nevertheless, the administration has come in for criticism for concentrating on the economic relationship with Japan and neglecting the shifting strategic relationship, just when the collapse of the Soviet Union has altered the balance of power in the Pacific and when Japan is debating its military role in the world.

Lebanon's economy bounces back

By Lara Marlowe in Beirut

THE PROSPECTS for Lebanon's economy are looking increasingly bright as the country completes its first peaceful year in 17 years.

Confidence in what was once among the Middle East's most thriving commercial centres has received a series of fillips in recent weeks, not least the liberation of all but two of the western hostages.

That alone is likely to encourage western bankers and businessmen to return to the country where local officials estimate the task of reconstruction after the bloody civil war could cost up to \$4.5bn over the next five years.

The first helping of aid for this purpose was approved by international donors at a World Bank conference in Paris earlier this month. Eleven countries, including several Gulf states, and 12 financial institutions pledged \$700m towards emergency rebuilding.

Although this fell short of Lebanese officials' hopes, the Paris meeting was the first concrete sign that Arab countries might fulfil a promise made in June 1990 to contribute a total of \$2bn towards rebuilding Lebanon.

Moreover, the beneficial effect of statements made in Paris by Mr Carlo Koch-Weser, World Bank vice president responsible for the Middle East, might prove as significant as the money promised. The Lebanese economy, despite 16 years of war, is fundamentally healthy, he said. "Once confidence [in Lebanon] is restored, the prospects for investment are enormous."

Mr Koch-Weser stressed that the \$700m did not include expected assistance from the World Bank itself, which Lebanese officials hope will contribute up to \$1.5bn in credits over the next three years.

A World Bank fact-finding mission in the autumn estimated that the dividend of the end of the civil war is a rise in output of some 30 per cent this year, largely from the lively private sector.

Of the early investors in Lebanon's rehabilitation, Saudi Arabia has helped most. The government has financed improvements in Beirut's roads and refuse collection, and bought Lebanese treasury bills.

In October, the Bank of Kuwait and the Arab Development Fund contributed a combined \$101m to restoring Lebanon's electricity network. But the government says it needs at least \$200m for the project, which is behind schedule.

Italy has taken the lead among European countries, signing a \$62m aid and loan package at the end of November. The Italian government has also agreed a \$80m in past unused credits and is said to be considering a further \$150m in assistance.

Mandela hints at 'Rhodesia option'

By Our Foreign Staff

MR NELSON MANDELA, president of the African National Congress, will consider guaranteeing white seats in parliament for a limited period to allay white fears about black majority rule in South Africa, a Johannesburg newspaper reported yesterday.

He told the Sunday Star he would never compromise on majority rule. But he added: "The only compromise one could think of is something like what happened in Zimbabwe, where we are able to say we guarantee that so many seats will be held by whites."

Although the ANC leader has said he favours a coalition government for the first years of post-apartheid South Africa, this is the first time he has hinted at a parallel with the Zimbabwe (formerly Rhodesia) independence constitution, drawn up at the 1979 Lancaster House talks chaired by Britain.

That constitution envisaged a post-independence transition which guaranteed a bloc of 20 white seats in a 100-member parliament. This allowed the country's minority racial group effectively to veto certain constitutional changes for between

seven and 10 years. When this period ended last year, the white bloc was abolished.

Elaborating on his reply, Mr Mandela said: "I wouldn't necessarily be against that as an individual. Whether the organisation [ANC] would accept it I don't know, but that is the type of compromise one could think of to allay the fears of minorities."

He added: "The correct strategy might well be not to write it into the constitution but to have a separate agreement. But that agreement would have to be in writing for a limited period of time."

President F W de Klerk, however, has already ruled out "the Rhodesia option", arguing that there is no comparison with South Africa, and stressing that any constitutional settlement must be based on a permanent and significant political role for the governing National Party.

The ANC leader reiterated his misgivings about a proposal by President de Klerk that a new constitution be drafted by a multiracial parliament, including blacks for the first time.

Farming tops Australian agenda

MR BUSH will face some tough talking when he arrives in Sydney tomorrow for the Australian leg of his tour.

There are few historic tensions between the US and Australia, which has been committed to a North American defence alliance since 1942, when the wartime government turned to Washington for help against Japan. However, Canberra will have some strong words for the president about the impact of US trade policy on Australia's farmers, many of whom will make a loss this year because of recession and falling world prices.

Mr Bush will also face mass demonstrations by farmers seeking to force Canberra to link the trade issue with continued US use of advanced communications bases in Australia. Australian ministers have tried to prevent any linkage between defence and trade. However, Canberra is aware that anti-American feeling is likely to grow if Mr Bush leaves without offering something to the farmers.

The visit was planned as a reward to Mr Bob Hawke, the former Labor prime minister, who was one of the first allied leaders to commit troops to the US-led task force which fought the Gulf War. Mr Hawke was deposed 10 days ago by Mr Paul Keating, his former deputy, but the change will have little impact on the bilateral relationship. Mr Keating shares his predecessor's admiration of the US.

Though he has never explicitly said so, Mr Keating is assumed to subscribe to the

consensus that Australia has too small a population and is too near potential centres of Asian instability to risk alienating the US.

Nevertheless, Mr Keating will seek assurances on three difficult trade issues: an end to the US export enhancement programme, which subsidises the disposal in world markets of excess US grain production; import restrictions which come into force when US domestic production exceeds a pre-arranged trigger point. The effect is to protect the prices received by US farmers, while reducing the incomes of Australian producers and raising prices paid by US consumers.

Continued US support for the drive to achieve free trade in agricultural goods, which has been led by the 14-member Cairns Group of agricultural producing nations, chaired by Australia.

Both governments are considering final proposals put forward by Mr Arthur Dunkel, chairman of the General Agreement on Tariffs and Trade, for completing the Uruguay Round of trade negotiations. Australia will want to be sure that the US remains committed to the principle of free trade, even if it cannot be achieved in the current round.

In case these points are missed by Mr Bush, thousands of farmers and their families will rally in Canberra on Thursday, the same day as the US president meets Mr Keating. Although the demonstrations are intended to be peaceful, emotions are running high, and there have been several outbreaks of violence since a deep recession took hold of rural Australia in the middle of last year.

In the worst incident, an unidentified "Farmers' Strikeforce" cut an isolated railway line near Geraldton in Western Australia, nearly derailed a goods train. Farmers have also blocked roads into Perth, and broken into the US satellite trading station at Yarenda.

There is little chance Canberra will listen to the farmers, not least because the military bases are as important to Australia's ability to monitor regional developments as they are to the global US defence effort. Nevertheless, the continued friction between Washington and Canberra on agricultural trade issues does have the potential to sour an otherwise close relationship. That is an outcome which both governments want to avoid.

INTERNATIONAL ECONOMIC INDICATORS: NATIONAL ACCOUNTS

This table shows the growth rate of GNP/GDP in constant prices, plus a percentage breakdown of the components of the current price series.

UNITED STATES						JAPAN						GERMANY						FRANCE						ITALY						UNITED KINGDOM					
Year	GNP (%)	Private Cons.	Private Cons. as % of GNP	Govt. Invest.	Net Exports	Year	GNP (%)	Private Cons.	Private Cons. as % of GNP	Total Govt. Invest.	Govt. Invest. as % of GNP	Net Exports	Year	GNP (%)	Private Cons.	Private Cons. as % of GNP	Total Govt. Invest.	Govt. Invest. as % of GNP	Net Exports	Year	GNP (%)	Private Cons.	Private Cons. as % of GNP	Total Govt. Invest.	Govt. Invest. as % of GNP	Net Exports	Year	GNP (%)	Private Cons.	Private Cons. as % of GNP	Total Govt. Invest.	Govt. Invest. as % of GNP	Net Exports		
1965	5.8	62.5	16.5	19.5	1.4	5.8	58.7	31.6	8.2	1.4	5.3	58.1	28.4	15.2	0.3	4.8	59.6	24.9	14.5	1.0	3.2	62.1	24.0	13.4	2.2	2.2	64.5	18.7	16.7	-1.0	1965				
1966	5.8	61.8	16.7	20.5	1.0	10.5	58.0	32.4	8.0	1.8	2.9	59.3	28.5	15.3	1.7	4.9	59.7	25.7	15.2	1.7	3.2	62.1	24.0	13.4	2.2	2.2	64.5	18.7	16.7	-1.0	1966				
1967	2.5	61.7	15.9	22.0	0.9	10.9	58.5	32.4	7.7	0.0	0.3	57.2	23.0	16.2	3.6	4.4	60.9	25.6	13.2	0.3	6.9	63.6	24.4	12.8	1.0	2.8	63.1	17.7	17.8	-1.1	1967				
1968	4.2	61.9	15.3	22.1	0.6	12.0	54.9	36.9	7.4	0.8	5.7	58.3	24.5	15.5	3.7	4.4	61.0	25.1	13.8	0.1	6.3	62.8	24.9	12.9	2.0	4.2	63.6	20.4	17.5	-0.9	1968				
1969	2.4	62.0	15.9	21.5	0.6	12.1	53.7	37.7	7.3	1.3	7.6	58.3	26.2	15.5	2.9	7.2	60.9	26.1	13.8	-0.6	5.9	62.2	24.1	12.6	1.4	1.3	62.7	19.9	17.1	0.3	1969				
1970	-0.3	63.0	14.7	21.5	0.6	10.3	52.4	38.1	7.4	1.0	4.9	54.8	27.6	15.7	2.1	5.6	57.6	26.9	15.0	0.5	5.2	62.4	27.0	12.2	0.4	2.4	62.1	19.6	17.5	0.8	1970				
1971	2.8	62.7	15.6	21.1	0.6	10.4	53.8	35.5	7.9	2.6	4.8	54.2	28.2	15.7	1.9	4.6	57.4	26.4	15.2	1.0	1.8	62.3	25.3	13.8	0.9	2.8	62.8	18.8	17.7	1.3	1971				
1972	3.0	62.5	16.7	20.6	0.3	8.3	54.0	35.5	8.1	2.3	4.4	54.9	26.2	17.7	3.1	5.4	56.8	27.2	15.1	0.9	7.0	62.3	27.1	13.8	-1.9	7.9	62.7	21.9	18.0	-2.5	1972				
1973	5.2	61.6	17.6	19.6	1.2	7.7	53.7	38.1	8.2	0.0	0.2	54.2	22.1	19.3	4.5	3.1	57.2	28.1	15.7	-1.0	4.4	62.7	28.5	13.4	-4.1	-0.9	63.4	21.9	18.7	-5.0	1973				
1974	-0.5	62.2	16.4	20.3	1.1	-0.8	54.5	37.5	8.0	-1.0	-1.3	56.7	19.8	20.4	3.1	-0.3	56.4	23.5	19.3	-1.2	4.1	62.1	28.1	13.7	-1.7	3.1	61.8	18.4	21.6	-1.8	1974				
1975	-1.3	63.4	13.7	21.0	1.9	2.9	57.2	32.8	10.0	-0.0	2.7	57.1	20.8	19.7	2.4	3.2	57.9	24.5	17.5	0.1	1.9	61.9	24.9	13.8	1.0	1.1	58.7	18.6	20.0	0.6	1975				
1976	4.9	63.3	15.6	20.0	1.1	4.2	57.5	31.9	9.9	0.7	3.5	56.2	21.5	19.8	2.9	4.2	58.1	24.5	17.2	-0.7	6.0	62.7	24.9	13.6	1.0	1.2	60.2	18.9	21.2	1.2	1976				
1977	4.7	63.2	17.3	18.5	0.1	4.6	57.7	30.8	9.8	1.6	4.1	57.1	20.8	19.7	2.4	3.2	57.9	24.5	17.5	0.1	1.9	61.9	24.9	13.8	1.0	1.1	58.7	18.6	20.0	0.6	1977				
1978	5.3	62.4	18.5	18.9	0.2	5.7	58.5	31.0	9.7	1.8	3.4	56.4	21.0	19.6	3.0	3.4	57.6	23.2	17.9	1.3	2.7	61.4	23.5	14.1	2.1	3.5	59.7	19.4	19.7	1.2	1978				
1979	2.5	62.5	18.1	18.7	0.7	5.6	58.7	32.4	9.7	-0.8	4.1	58.0	23.3	19.6	1.1	3.2	57.8	23.2	17.9	0.5	4.9	61.9	24.3	14.4	1.0	2.3	60.5	19.6	19.8	0.3	1979				
1980	-0.2	63.4	18.0	19.4	1.2	3.5	58.9	32.2	9.8	-0.8	-1.1	58.6	23.4	20.2	-0.1	1.6	58.6	24.2	18.4	-1.2	3.8	62.3	27.0	15.0	-4.2	-1.9	60.0	18.8	21.0	2.1	1980				
1981	1.9	62.7	16.9	19.3	1.1	3.2	58.3	31.2	9.9	0.8	0.2	57.4	20.9	20.7	1.1	1.2	60.0	21.9	19.1	-1.0	0.9	62.3	24.7	16.2	-3.3	-1.0	60.6	15.6	21.6	2.8	1981				
1982	-2.5	64.0	14.1	20.3	0.8	3.4	59.4	29.9	9.9	0.8	1.8	57.3	19.3	20.5	2.5	2.5	60.1	21.9	19.1	-1.0	0.3	62.8	25.3	16.3	-2.6	1.3	61.0	15.6	21.6	1.8	1982				
1983	3.6	65.5	14.7	19.8	-0.2	2.8	60.1	28.0	9.9	1.9	1.8	57.3	20.2	20.1	2.4	1.7	60.5	18.9	19.8	-0.2	1.1	62.6	21.7	16.8	-1.0	3.8	61.2	16.4	21.5	0.6	1983				
1984	6.8	64.4	17.6	19.5	-1.6	4.3	58.4	28.0	9.8	2.9	3.0	56.8	20.1	19.9	3.2	1.3	60.5	18.9	19.8	-0.7	3.0	62.6	21.7	16.8	-1.0	3.8	61.2	16.4	21.5	0.6	1984				
1985	3.4	65.5	16.0	20.4	-1.9	5.1	58.7	28.0	9.5	3.7	2.2	55.0	19.5	19.7	5.7	2.5	60.2	19.6	19.2	1.0	2.5	62.4	20.7	16.5	0.4	4.0	63.0	17.0	20.7	-0.7	1985				
1986	3.0	66.6	16.8	19.5	-1.1	5.7	58.3	27.7	9.8	4.3	3.0	56.8	20.1	19.9	4.1	1.8	60.5	18.9	19.8	-0.7	3.0	62.6	21.7	16.8	-1.0	3.8	61.2	16.4	21.5	0.6	1986				
1987	3.4	66.6	16.8	19.5	-1.1	5.7	58.3	27.7	9.8	4.3	3.0	56.8	20.1	19.9	4.1	1.8	60.5	18.9	19.8	-0.7	3.0	62.6	21.7	16.8	-1.0	3.8	61.2	16.4	21.5	0.6	1987				
1988	3.0	66.6	16.8	19.5	-1.1	5.7	58.3	27.7	9.8	4.3	3.0	56.8	20.1	19.9	4.1	1.8	60.5	18.9	19.8	-0.7	3.0	62.6	21.7	16.8	-1.0	3.8	61.2	16.4	21.5	0.6	1988				
1989	3.4	66.6	16.8	19.5	-1.1	5.7	58.3	27.7	9.8	4.3	3.0	56.8	20.1	19.9	4.1	1.8	60.5	18.9	19.8	-0.7	3.0	62.6	21.7	16.8	-1.0	3.8	61.2	16.4	21.5	0.6	1989				
1990	2.4	67.0	18.0	19.5	-1.2	6.3	57.6	30.4	9.1	2.9	3.6	54.7	20.0	18.6	3.6	2.8	60.0	21.2	18.8	0.1	3.0	62.5	20.7	17.0	-0.3	4.6	62.9	17.9	20.0	-0.7	1990				
1991	-0.3	68.1	15.5	18.4	-1.3	5.3	57.1	29.8	9.1	2.1	3.8	57.1	21.5	18.4	4.1	2.1	59.7	21.9	18.3	0.2	3.2	62.0	21.6	17.0	-0.7	2.3	63.9	20.6	19.4	-2.9	1991				
1992	2.1	67.7	14.5	18.1	-1.3	6.3	57.0	32.6	9.0	1.4	4.7	53.5	21.9	18.2	6.4	3.9	60.0	21.8	18.3	0.0	2.0	64.3	19.3	17.0	-0.5	1.1	63.4	19.1	19.9	-2.5	1992				
1993	-0.5	68.1	13.9	19.1	-1.1	4.5	56.3	32.5	8.8	2.3	3.2	56.0	22.8	17.8	6.7	1.4	60.1	21.4	18.5	-0.0	1.0	64.9	18.8	16.9	-0.8	-1.9	63.5	17.2	20.5	-1.4	1993				
1994	3.2	68.2	14.5	18.6	-1.3	2.4	56.8	32.3	8.8	2.0	1.8	52.5	23.2	17.4	6.8	2.1	60.0	21.3	18.5	-0.0	0.3	65.3	18.6	16.8	-0.8	0.2	63.5	18.6	16.8	-0.8	1994				

UK NEWS

Institute of Directors survey

Rise in orders fails to dispel bleak outlook

By Peter Norman, Economics Correspondent

BRITAIN'S company directors are less optimistic about the outlook for the economy and their own companies despite improvements in their orders, profits and business volume during the past two months.

The latest bi-monthly survey of business opinion from the Institute of Directors found a sharp fall since October in the proportion of directors feeling more optimistic about the economy.

A telephone poll of a random sample of 300 directors taken in the first two weeks of this month showed that only 37 per cent were more optimistic about the UK economy than six months earlier compared with 52 per cent in October.

The proportion of directors who were less optimistic than at mid-summer increased to 30 per cent from 18 per cent in the 10th's previous poll.

Similarly, directors were less hopeful about their own companies' prospects with only 46 per cent saying that they were more optimistic compared with 56 per cent in October. The proportion of those who are less optimistic about their companies' prospects rose from 12 per cent in October to 18 per cent this month.

On the other hand, 64 per cent of directors said their companies were doing "very or fairly well" compared with 59 per cent in October, a development that the IoD attributed to increased profits, business volume and orders.

The number of directors reporting an increase in orders rose to 38 per cent in the latest survey from 34 per cent in October and 30 per cent in August while the proportion reporting a fall dropped to 33 per cent from 43 per cent and 43 per cent respectively.

Similarly, 37 per cent of directors reported profits up on six months ago compared with 33 per cent in October while the proportion reporting falling profits dropped to 36 per cent from 41 per cent.

The number of directors reporting rising business volume increased to 42 per cent in December from 37 per cent in October and 33 per cent in August.

For the first time this year, more directors (42 per cent) reported business volume up on six months ago than reported it down (36 per cent). However, investment has slowed while the outlook for jobs is bleak.

Business failures increase

By Peter Norman, Economics Correspondent

The number of business failures in Britain increased by 65 per cent this year to 47,777, with the rate of collapse quickening in the final quarter of 1991. Dun & Bradstreet, the business information group, said.

According to figures published today, 995 companies have gone out of business each week in the past three months compared with 900 a week earlier in the year.

The 47,777 total of failures is the highest level recorded by Dun & Bradstreet since it started to keep business failure

statistics in 1980. Last year, business failures reached their previous record level of 28,935 after increasing sharply from 16,632 in the boom year of 1988.

In the earlier recession years of 1980 and 1981, Dun & Bradstreet recorded 10,650 and 13,200 business failures respectively.

"The really worrying message from these figures is that the situation is getting worse," said Mr Philip Moller, D&B's marketing manager. "Quite clearly well-established companies as well as new ones are going to the wall."

Nissan seeks to lift market share

By Kevin Done, Motor Industry Correspondent

NISSAN MOTOR, Japan's second largest car maker, launches a fresh assault on the UK new car market this week with the opening of a 150-strong nationwide dealer network.

It is seeking to gain 4 per cent of the UK new car market in 1992 with the long-term aim of more than doubling its share to around 10 per cent. It expects to have 250 dealers in operation by August 1992.

The opening of the network marks the climax to its bitter and protracted legal battle with Nissan UK, the privately-owned group which has been Nissan's British vehicle importer/distributor for the last 21 years.

Nissan announced a year ago that it would withdraw the franchise from NUK and Mr Octav Botnar, its embattled 78-year-old chairman, with effect

from the beginning of 1992. It has established a wholly-owned subsidiary, Nissan Motor (GB) to replace NUK.

Nissan says its renewed attack on the British market is being supported by many of the leading UK publicly-quoted multi-franchise dealer groups, including Hartwell, Appleyard, Lex Service and the Inchcape subsidiary Mann Egerton, several of which were joining the Nissan franchise for the first time.

Nissan's drastic move to develop a new dealer network signals one of the biggest upheavals seen in the British retail motor market.

It poses a serious long-term challenge to the leading UK car franchises - Ford, Vauxhall, the General Motors subsidiary, and Rover - which will soon face additional pressure from other Japanese car

makers, as Toyota and Honda also seek to expand their sales networks to prepare for the start up of their UK car assembly plants in late 1992.

Nissan's immediate task is to recover ground lost this year through the conflict with its British distributor. Its share of the UK new car market has shrunk to less than 3 per cent in recent months from more than 6 per cent in 1988-89.

The new dealer network, which has been developed in less than 12 months, will open on Wednesday.

A fleet of more than 300 vehicle transporters will begin to move a stock of 10,000 new Nissan vehicles stored in north-east England to dealers, with 3,000 cars to be delivered in the first four days of January.

Nissan is planning a £20m advertising campaign in 1992

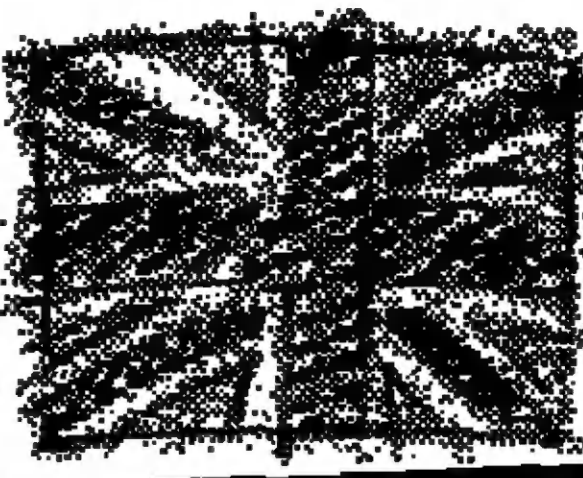
to restore confidence in the battered franchise, but Nissan customers still face confusion.

For several months it is expected that new Nissan cars and light commercial vehicles will be on offer at different prices and with different specifications through two rival dealer networks, one co-ordinated by Nissan itself, and the other controlled by NUK.

NUK claims that it has a stock of about 17,500 cars and 2,500 light commercial vehicles to supply to its own dealer network during the early months of the year. Nissan Motor disputes the figure.

The Nissan upheaval is affecting the entire UK retail motor sector with around 200 dealerships now being forced to seek new franchises after losing Nissan. Mr Botnar had developed a network of around 380 Nissan dealers at its peak.

BRITAIN IN BRIEF



Tokyo leads office rent league table

London remains the world's most expensive office location after Tokyo, according to Healey & Baker, chartered surveyors. It calculates that the total cost of renting an office including services charges and taxes is about \$250 per sq ft in London. Some agents argue that the fall in London's rents have been so severe that it has edged its position as the world's second-most expensive city to Paris. Surveys agree however that London, Paris and Hong Kong charge the highest office rents after Tokyo, followed by cities like Singapore, Madrid, Frankfurt and Milan.

Recession has hit rents in many of the world's large cities. Exceptions are Berlin, where rents more than doubled over the last year, Frankfurt (up 17 per cent), Brussels (up 14 per cent) and Amsterdam (up 11 per cent). Atlanta, which is due to host the 1996 Olympics, was the only city where rents increased in the US.

Aids drug may reduce deaths

British doctors have discovered a drug which apparently reduces the death rate from Aids, a newspaper has reported. A three-year trial on 300 Aids patients in Britain, Germany and Australia has been halted to allow the control group access to the treatment as well, says a report in the Sunday Times. The drug is Acyclovir, until now prescribed for infections such as herpes and shingles. Used in a cocktail with AZT, the world's first licensed anti-Aids drug, it has apparently cut by half the death rate of patients being prescribed AZT alone. A co-ordinator of the British tests, Dr

Paul Griffiths, professor of virology at north London's Royal Free hospital said the drug had removed the automatic death sentence carried by HIV, the newspaper reported.

Teachers seek distress funds

Teachers aged between 40 and 50 have taken over from sick and elderly as the main applicants for charitable distress funds, a teachers' union has said. The recession, high interest rates, broken marriages and credit card debts are tipping hard-up teachers over the financial brink, according to the Assistant Masters' and Mistresses' Association. Applications to the 185,000-strong union's benevolent fund have doubled in the past three years. Three out of four seeking help are under 60 and the bulk are in their 40s and 50s.

Tax cuts may help health care

Tax breaks are needed to stimulate the growth of private long-term care insurance, says a report published today by the Adam Smith Institute, the economic think-tank. More favourable tax treatment of premiums and benefits would encourage people to buy long-term care insurance which covers the cost of nursing and residential care that may be needed in retirement, says the report which is edited by Dr Eamonn Butler.

Accountability for accidents

Named company directors and managers should be made accountable for workplace accidents, the Institute of Employment Rights says in a report on improving safety at work published today. Those directors and managers found guilty of causing harm to workers should face severe criminal penalties, says the study conducted by the union-backed legal think tank.

A "general audit" should also be introduced across industry which would analyse the common causes of accidents. Says the report: "Treating each individual disaster as an unfortunate accident tends to obscure these common features and allows managers to avoid shouldering the responsibility."

UK POLITICS

Opposition leaders greet New Year with calls for change

By Ivo Dawnsay, Political Correspondent

BRITAIN'S two main opposition leaders were yesterday competing to offer their rival prescriptions for modernising the country in New Year's messages that both trumpeted the traditional rallying cry - "It is time for a change."

For Labour, Mr Neil Kinnock issued a detailed 10-page statement under the heading "A New Year, a New Government", placing heavy emphasis on his party's positive policies for industrial renewal and improved public services.

By contrast, Mr Paddy Ashdown, the Liberal Democrat leader, disparaged both the large parties for failing to set a new agenda. Once again claiming that the electoral system is the key to Britain's weakness, he said: "We will not change Britain just by changing the occupant of 10 Downing Street. The 1992 election must also be about how Britain is governed."

Despite a shared determination to emphasise their own policies as positive alternatives to government inaction, neither could resist a series of swipes at Mr John Major's administration.

Mr Kinnock said that the



Neil Kinnock



Paddy Ashdown

recession has "shrivelled the economy and crushed confidence", while the government was paralysed by the electoral consequences of what was a self-inflicted slump.

Mr Ashdown claimed Labour was "timid, cautious and lacking in ambition" for Britain. "Labour has lost a philosophy but has yet to find a role," he

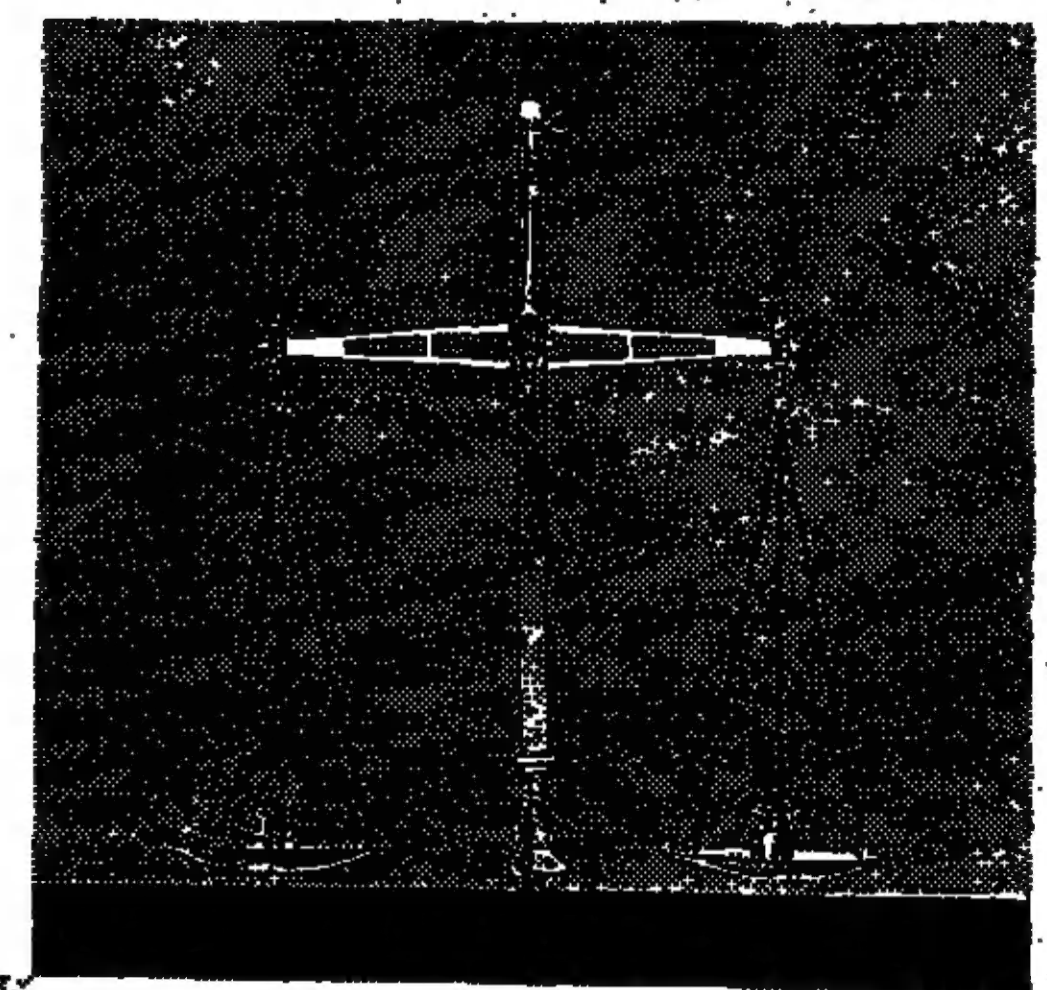
claimed. Arguing that the Liberal Democrats' strongly pro-European policy, commitment to anti-trust legislation and heavy emphasis on education represented a more radical vision, he concluded that a strong electoral performance would leave his party able to become Britain's lever for change.

THERE'S ALWAYS A REASON TO CHOOSE A COMPUTER FROM VICTOR. WHAT'S YOURS?

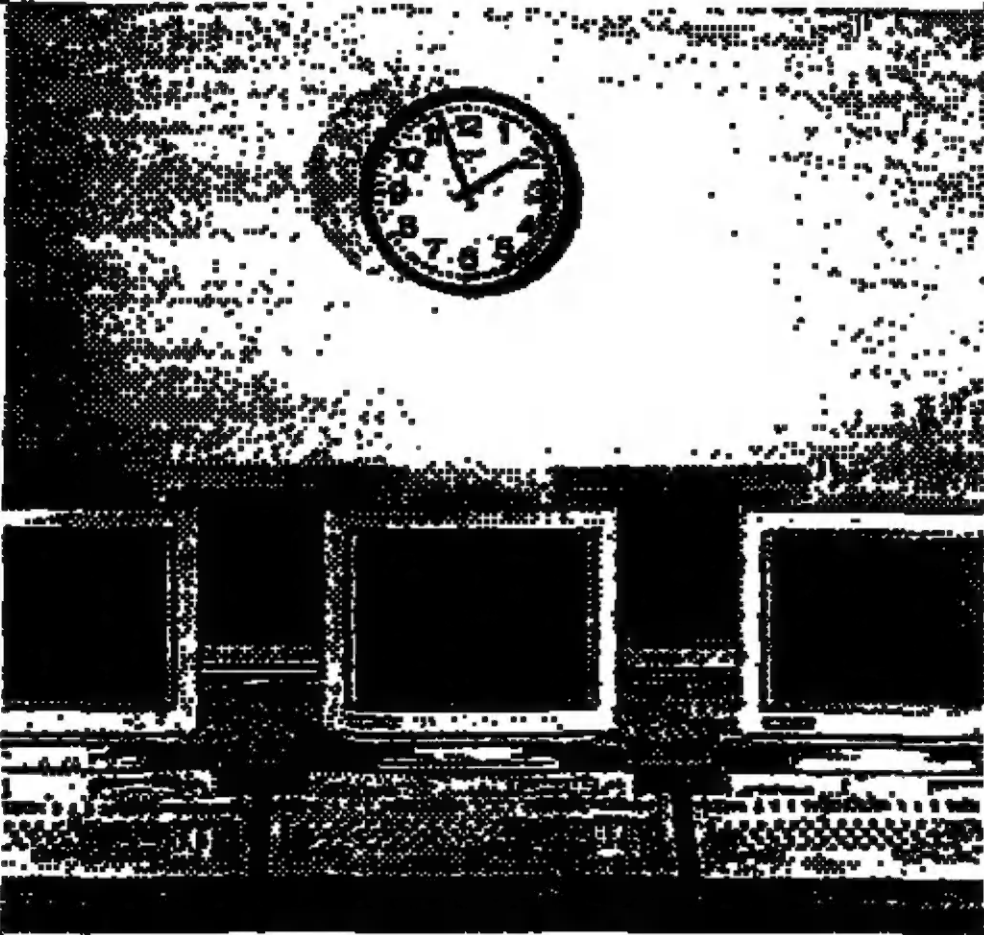
IS IT BECAUSE ALL VICTOR COMPUTERS HAVE THE CAPACITY TO BE LINKED TOGETHER IN SHED, OFFICE AND LAB ENVIRONMENTS FOR MAXIMUM FLEXIBILITY?



IS IT BECAUSE ALL VICTOR TECHNOLOGIES PRODUCTS OFFER THE FINE BALANCE OF QUALITY AND PRICE?



IS IT BECAUSE THE VICTOR RANGE OF COMPUTERS HAVE ALWAYS BEEN FIRST OFF THE BLOCK WITH TECHNOLOGICAL INNOVATIONS?



IS IT BECAUSE OF THE SUPER SIZE OF OUR 8 MILLION ORGANISATION, WITH SALES OF OVER 200 COMPUTERS AN HOUR?



IS IT BECAUSE VICTOR HAS PUT DOWN ROOTS IN SCOTLAND WITH A 23M PLANT EMPLOYING SEVERAL HUNDRED PEOPLE?



IS IT BECAUSE THE VICTOR ADD-PAL, A REMOVABLE HARD DISK, PROVIDES ADDITIONAL SECURITY AS WELL AS EXTRA STORAGE?



WE WILL RESPOND QUICKLY TO YOUR REQUEST FOR INFORMATION. COMPLETE THE COUPON OR CALL FREE ON 0800 33 77 99. 9AM TO 4PM WEEKDAYS.

NAME	_____
TITLE	_____
COMPANY NAME	_____
ADDRESS	_____
POSTCODE	_____
I AM INTERESTED IN	<input type="checkbox"/> VICTOR ADD-PAL <input type="checkbox"/> VICTOR 23M PLANT
TELEPHONE	_____
VICTOR TECHNOLOGIES (UK) LTD, THE VICTOR CENTRE, GORDON ROAD, BURNHAY, GLASGOW, SCOTLAND, G12 8JH	_____

VICTOR TECHNOLOGIES

مركز الحاسب

TAIN IN
RIEF

London's Only Nonstop Flight To Detroit.

*Delta Brings Detroit
3 Hours Closer.*

If you are going to Detroit, there's only one way to go.

By Delta Air Lines' new daily non-stop service from London, Gatwick.

Our flights leave London at 10.00am arriving at Detroit at 1.35pm.

Flight time is 8 hours and 35 minutes, more than 3 hours faster than any competing service. And we offer continuing service to Cleveland, Ohio. You'll find that time also flies on Delta. We've been first in passenger satisfaction among all major U.S. airlines for 17 years running.*

And when your plans take you elsewhere, it's reassuring to know that the Delta system can fly you to over 300 cities in 34 countries on more than 4800 flights a day.

Our existing services from London to Atlanta, Cincinnati and Miami, or from Manchester to Atlanta, are but a few examples.

For further information and reservations, see your Travel Agent. Or call us on 0800-414-767.

Because calling anyone else is simply a waste of time.



*Based on consumer complaint statistics compiled by the U.S. Department of Transportation.
©1991 Delta Air Lines, Inc.

UK NEWS

Cook claims party bias on NHS boards

By Alan Pike, Social Affairs Correspondent

MR WILLIAM Waldegrave, the health secretary, was accused by Labour yesterday of abusing his power of patronage and showing party-political bias in appointments to trust hospital boards.

Mr Robin Cook, Labour health spokesman, said that of 24 local councillors appointed by Mr Waldegrave to the boards of second-wave trusts coming into operation in April, 22 were Conservatives.

The information on councillors is from a Labour survey of the 102 hospitals and other services which will become self-governing trusts, run by their own directors and boards. Mr Cook said the survey results showed that business interests would dominate the boards, with business managers, lawyers, accountants and property developers representing two-thirds of all appointments.

He accused the government of creating a National Health Service run as a business.

He said: "Executives who have spent their whole working life taking commercial decisions are not going to change their style now that they own a hospital. These boards are supposed to represent local people - in fact, the local chamber of commerce would be more representative of the local community than most of these new boards."

The "flagrant political bias of the appointments", said Mr Cook, showed that Mr Waldegrave did not want people who would represent local interests, but only those who would represent the Conservative interest.

At Hinchingbrooke hospital in the Huntingdon constituency of Mr John Major, prime minister, three of the five non-executive directors were serving Conservative councillors, one was a management consultant and the fifth an accountant who served with the Department of Trade and Industry deregulation unit.

Plan for golf centre at Castle Howard

CASTLE HOWARD, the stately home made famous when it became the backdrop for the television series *Brideshead Revisited*, could become an international golf centre.

Leading golfer Nick Faldo's sporting consultancy Brideshead Revisited, together with the Howard family which owns the North Yorkshire home, want to build a 150-bedroom hotel with two international-standard golf courses on part of the estate.

A feasibility study has confirmed the project's viability but Ryedale district councillors have now to be convinced that a golf course on the Howardian Hills - designated an area of outstanding natural beauty - will not detract from the landscape.

Experts will prepare a full

environmental assessment in the new year, looking at the likely impact of the 300-acre development.

Mr Simon Howard, managing director of the stately home, said that without the finance from the development, only basic upkeep would be possible in the future.

A recent sale of antiques from the attics of the stately home raised £1.87m for restoration work, but income from the multi-million pound golf and leisure complex would provide long-term financial support for repairs and maintenance.

Mr Howard said: "Great care has been taken to find a secluded location for the development which will involve no radical alteration to the landscape."

APPOINTMENTS

Bateman's flourish

1991 has finished with a bang for Martin Bateman, one of the stars of the UK's direct motor insurance boom.

Bateman, 48, who has steered Top UK, the UK direct motor insurance subsidiary of Denmark's Topdanmark, since 1987, is one of a coterie of executives specialising in the management of insurance companies that market their products via the mass media and over the telephone.

In November, after Topdanmark announced its plans to merge Top UK with another UK direct motor subsidiary, Preferred, Bateman was given the job of spearheading the Danish company's drive into the UK market.

But less than a month later

he has announced that he is moving on - this time to head a revamping of RAC INSURANCE SERVICES, the insurance broking subsidiary of the Royal Automobile Club.

The RAC is looking to increase the number of policies it brokers from current levels of about 200,000 a year - by stepping up its telesales activities.

Bateman, who worked with the Italian insurer, Toro, in Italy, as well as a range of companies in the UK earlier in his career, is looking forward to the new challenge.

Meanwhile Peter Hallett, who has been with Preferred for nine years, takes over the top job at the Camberley-based company.

Resurfacing in water

Andrew Glasgow, a well-known figure in the UK electronics industry and until recently group managing director of Marconi Communication Systems, has resurfaced as managing director of NORTH WEST WATER International.

His brief is to market the technology and services of a regional water company outside Britain, and he will report directly to chief executive Robert Thian.

In the past, North West Water has acted abroad in consultancy and other capacities, but the idea is now to promote the company more vigorously and to bid for complete programmes overseas. The company is currently tendering for contracts worth over £300m in connection with water treatment projects in Melbourne and Sydney. It will concentrate on expanding activities in both the Middle and Far East.

Glasgow, 48, who joined North West Water earlier this month, had been associated with Marconi, the aerospace and electronics arm of the General Electric Company, for 24 years. A chartered engineer, he had previously been managing director of Marconi Space Systems and projects director of Marconi Underwater Systems. Colleagues at Marconi recall his abrasive and at times controversial style, but Glasgow would not be drawn on the reasons surrounding his departure from Marconi and his subsequent change of tack.

Electronics switches

■ Martin Francis (above) is promoted to senior vice president and joins the board of LTK Corporation. Francis, who is British, will still work from European headquarters in Woking, Surrey.

■ Andrew Evans is moving from Ericsson to become marketing director of GANDOLF DIGITAL COMMUNICATIONS.

■ Iain MacGregor is moving from Digital Equipment Corporation to become UK vice president of SCI. He will also be responsible for planning a major push into wider European markets.

■ Richard Provis moves from Tandem Computers to the new position of sales director at NEXUS Payments Systems International.

■ Duncan Williams is moving from Hutchison Mobile Data to become sales and marketing director of PRIVATE MOBILE RADIO. He replaces Mike Fogarty, a joint founder of PME who has now retired.

Our stock in trade.

Owning Greenham Trading, one of Britain's largest distribution networks of trade outlets, it's not surprising that the list of products we stock seems endless.

In fact, as you can see, we supply anything from vacuum cleaners to video recorders, from forks to floodlights, from gloves to gumboots, and traffic cones to cellular phones.

And in recent years we've expanded the off-the-shelf sales of these products into Europe.

It's a far cry from what started at the start of the century as a small builders' merchanting business, on the banks of the Thames in London.

But then again, being part of the Taylor Woodrow Group, such growth is not unknown, especially when you consider that the same Taylor Woodrow teamwork and enterprise is an integral part of the Greenham philosophy.

A philosophy which has made us an international force in four related business areas.

In construction we are leading building and civil engineering contractors, designers and consultants.

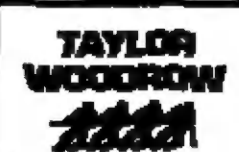
In housing our quality developments bring success in Australia, Canada, Spain, the UK and USA.

In property our achievement is due to carefully developing a balanced, high quality portfolio.

And as you've now discovered, with our one-stop shopping, we're also very big in trading.

In fact, today, thanks to our innovative approach to business, you never know what our stock in trade will be tomorrow.

For further information, please contact Trevor Jones, Taylor Woodrow House, 345 Ruislip Road, Southall, Middlesex UB1 2QX. Tel: 081-575 4033.



Skill and technology pulling together worldwide.

EUROPE ALREADY AGREES ON A SINGLE CURRENCY.

We fly thirty-three 747 flights a week to Singapore, from thirteen cities in Europe, more than any other airline. All aboard the world's most modern fleet, with inflight service even other airlines talk about.

A great way to fly SINGAPORE AIRLINES

A challenge Don't take the finance, fact in Turkey for wherever you For further information You'll find it

London Representative Head Office: 1

مكرام من الأهل

MANAGEMENT

Just-in-Time

No napping in the pyjama game

Michiyo Nakamoto reports on how new methods are replacing more traditional practices

In a bright and cheerful factory in Derby, 14 female workers are busily producing satin pyjamas for Marks and Spencer. As they work, they have the production manager, chief mechanic and supervisor at their back and call.

They are the pioneers of Just-in-Time (JIT) manufacturing at Stuart Broughton, the lingerie group within Courtaulds Textiles. The group started with one JIT system in June which was followed by a second, more complicated scheme five months later.

The company expects to have the entire factory, which employs about 180 people, using JIT manufacturing by the end of next March and to introduce JIT at another three Stuart Broughton factories in the UK by the end of next year.

But senior management at Derby admit that introducing an entirely new production method into an industry used to very traditional work practices was no easy task. The textiles industry has traditionally used a mostly female workforce on piecework, which tends to foster independence.

"They would do their work but wouldn't dream of helping someone else," says Vera Ward, deputy chief executive. "It's a dog-eat-dog system, based on self-interest."

JIT, on the other hand, depends on teamwork and the smooth flow of work from one employee to the next. The workers involved in the JIT system at Stuart Broughton have a maximum of two batches of garments to work on at a time. This means that there is only half a week's worth of work-in-progress compared with three-and-a-half weeks in the traditional system. Each individual JIT worker also only works on three garments at a time.

By restricting the work load of the group and of each individual, work is not allowed to build up at any one point in the process. This is in sharp contrast to the traditional system by which work progresses at the individual worker's rate at each stage of the process, creating frequent bottlenecks.

If one worker on the JIT system falls badly behind, the whole team could be out of work very quickly. Hence it is in the interests of each worker to ensure that all group problems, and not just their own, are dealt with promptly.

"They've started to do a lot more for themselves," says Linda Clark, and his team suspect that JIT has not worked for some of their competitors and he identifies a number of steps taken before the introduction of JIT at Stuart Broughton which were crucial to its success.

Training of staff in teamwork was particularly important. If JIT was to work, workers who had been used to working alone would have to be trained to help each other.

Senior managers recognised, however, that if they were going to ask their staff to change, they would have to be capable of change themselves, says Ward.

To achieve this, 11 senior managers were sent on a six-day course. "It was the education that we have gone through ourselves that was critical in changing our views about how to do things," says Seymour.

Equally important was the introduction more than three years ago of Total Quality Management, a method of managing quality throughout the production process.

Tony Knivton was recruited as quality executive to introduce TQM. As part of that exercise, a customer-supplier relationship - in which divisions assessed each other's performance - was introduced. Costs were reduced substantially - by £500,000 in the first year.

These changes went hand-in-hand with the switch from piecework to single status weekly pay, something the workers had wanted. A single canteen was introduced, workers were encouraged to voice their opinions and, according to Ward, management found to their surprise that "the girls don't hang up their brains on the coat rack when they come into work".

The introduction of a production support system which provides information on everything from stocks to work-in-progress, down to the size, colour and length of a particular garment, was also crucial to JIT's success.

Stuart Broughton is currently working to bring its suppliers into partnership, since JIT depends on reliable delivery of stocks. So far, the advantages of JIT have clearly outweighed any disadvantages.

Absenteeism, which is at about 11 per cent at Stuart Broughton overall, has been virtually non-existent at the Derby factory while a reject level of 1.25-1.5 per cent on the conventional system has been reduced almost to nil.

To foster the necessary changes in attitude needed to see JIT through, management has put together a slide presentation, called the "Mission" which is shown to each employee.

The guiding principles of the "Mission" say, among other things, that "Our mission is to continually improve the products and services needed to meet our customer's requirements" and "Employee involvement is our way of life."

"JIT can't be just a way of cutting costs," says Ward. "It has to be part of a corporate philosophy."

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'

Management found to their surprise that 'the girls don't hang up their brains on the coat rack when they come in here'



The message comes down from on high at the Derby factory

Andrew Baxter explains why a lean approach to production could make manufacturers vulnerable

Breaking barriers between 'us and them'

relations problems - in the wake perhaps, of a Labour election victory next year - are not a big concern for UK manufacturers that have introduced JIT.

That is despite the fact that many British companies have cut their stocks to the bone and encouraged their suppliers - and their suppliers' suppliers - to do the same. Nor is there any sign that that companies are modifying their JIT programmes significantly to anticipate possible labour troubles.

"You can't build a contingency into JIT to allow for industrial action, as you then lose or weaken the whole point of the programme," a manufacturing chief in the British motor industry says.

Don Ralston of manufacturing consultant World Class International says manufacturers are highly unlikely to carry "x millions of inventory" just in case there is an industrial dispute at a supplier at some time in the future.

The attitude of manufacturers might at first glance smack of complacency but there is a strong case for the relaxed approach.

First, few would contest that labour relations in UK manufacturing have changed for the better over the past decade, and so it is not surprising that industrial problems appear to be a low priority when companies consider the introduction of a change such as JIT.

A recent study* of Sheffield manufacturers found that labour force issues ranked well below factors such as

increased output and productivity, improved product quality, cost savings and maintained market share when companies adopted new technology.

It is possible that the limited interest in labour force issues may reflect current attitudes, which assume that workforce problems may be more readily resolved than in the past," according to Sheffield University's Paul Foley, Doug Watts and Brenda Wilson.

Another reason, perhaps, may be that direct labour accounts for only about 10 per cent of manufacturing industry's costs, on average, compared with as much as 60 per cent for materials.

Foley says the findings suggest that better-managed companies which recognised the need for JIT would have realised the importance of consultation with the workforce ahead of its introduction.

It is precisely because JIT involves so much more than stock control that partnership between workers and management, and between manufacturers and their suppliers, becomes necessary for its success.

This is the kind of "soft issue", involving cultural change as opposed to the more practical implications of reorganising manufacturing, that has often been ignored in the past, says David Hall of David Hall Partnership, a south Yorkshire-based consultant.

"For workers," says Ralston, "work-in-progress equals goodness. The more they see, the more they know they are not going to be out of a job. JIT gets them worried when they see work going down, so you have to explain why it is being introduced".

The result is that JIT may require good industrial relations, but it can also stimulate them.

Consultation and partnership reduces "us and them" attitudes on the shop floor, says Ralston, partly because of the changes in manufacturing practice that it implies.

Cell manufacturing is a classic example of such a change. The main aim of bringing together all the machinery to manufacture an entire product, or a major part, in one area of the shop floor may be to reduce the distance travelled by the part, and hence cut work-in-progress and lead-times.

But the teamwork necessary for a small cell of around a dozen employees and machine tools to function leads to multi-skilling, a distinct advantage for an employee if - despite JIT - he or she is unfortunate enough to be made redundant. That, says Ralston, is one reason why trade unions quite like JIT.

There are, though, some precautions which can be taken by companies worried about their vulnerability to stoppages, without diluting the effect of their JIT programme. A small buffer supply of stock, kept separate from the JIT process, can be used to resolve the problem in the event of a supply difficulty or machine breakdown.

*Skills shortages and training - a forgotten dimension in New Technology Adoption. Departments of Town and Regional Planning, and Geography, University of Sheffield, Sheffield, S10 2TN.

HELLO ISTANBUL



A challenging opportunity in a new country. An exciting contract. Exact time for the right advice. Otherwise, it could all go wrong. Don't take the risk. As Turkey's leading full service merchant banking group, we are here for the right advice. On trade and project finance, factoring, insurance or the capital markets. Our leasing company, Iktisat Leasing did the first and only leveraged buy-out in Turkey for a foreign company. Wherever you have your business in Turkey we will meet your needs. Take the right step and talk to us. For further information, please contact either Arthur Wilkinson at our London Office or Roger Whitham at our Head Office. You'll find the addresses below:

London Representative Office: 65 London Wall, London EC2M 5TU, Tel: (071) 638 2820, Telex: 913359, Fax: (071) 638 2823
Head Office: Büyükdere Cad. 165 Esentepe/Istanbul, Tel: (1) 174 1111, Telex: 26021, Fax: (1) 174 7028

**IKTISAT
BANKASI**
TURKEY'S MERCHANT BANK



[illegible]

مكر من الأهل



Two superb performances and a writer: Juliet Stevenson, Nigel Hawthorne and Billy Roche.

Dramatic finale to 1991

In the end this has not been a bad year for theatre in Britain, and the last few weeks have included some of the best productions of the lot. There has been no set pattern, but it is possible to pick out a number of trends.

Some of the smaller productions of smaller plays in smaller theatres have been among the most successful.

The best of the new plays have little in common with each other: there is no new wave.

There seems to be a growing openness to foreign works.

London's West End is still alive and there have been several notable revivals.

The big subsidised theatres, especially the National, are going through an uncertain period: standards of acting and staging are frequently higher than the quality of the play performed.

Some of those points inevitably overlap. The best new plays I saw this year were *Belfry* by Billy Roche at the Bush, *The Bright and Bold Design* by Peter Whelan at the Pit and *Little Eyolf* at the small Orange Tree Theatre in Richmond, Surrey.

The Pretenders is an historical piece about the birth of Norwegian nationalism, more appreciated at home than abroad, but in the context of an Ibsen revival, it illustrated the great spread of the Ibsen canon. The part of Bishop Nicholas, played at the Pit by Alan MacNaughtan, would be cherished by any actor.

Little Eyolf, despite its macabre moments, showed that Ibsen is not all Nordic gloom: it has almost a happy ending. I was sad when there was no Ibsen to come. Perhaps next year?

So is Whelan, whose *Bright and Bold Design* is set in the Potters in 1935, again specialised and local, but with a political theme. One admired the detail of the girls painting the plates in a wonderful set designed by Kit Surry; there was also a sense of a wider world and a huge character in Jim Rhye, a revolutionary designer and radical socialist. Played by Clive Russell, this was one of the performances of the year. The Pit is the Barbican's small theatre, here used at its best.

Death and the Maiden is about the trials and tortures in Pinochet's Chile and the aftermath of a return to limited democracy, but is not a local play. Although the background is thoroughly authentic, it could be anywhere which has experienced dictatorship. The central question is what to do about the wretched past when the future looks brighter. Dorfman scores by suggesting that there is considerable doubt about the answer. He has a mastery use of ambiguity and suspense. It is not absolutely certain until almost the end that the civilised-looking doctor was guilty of torture.

The Royal Court is bigger than the Pit, but by no means the least. For *Death and the Maiden* it was packed out, not a ticket to be had in the final weeks. Probably it could, certainly it should, make it to a bigger place. The performance by Juliet Stevenson as the tortured girl was outstanding; so was the entire production,

directed by Lindsay Posner.

Chile leads on to other foreign parts. The dramatist who received an unexpected tribute this year was Ibsen, though it seems to have been more by coincidence than design.

Four Ibsen plays appeared within a few weeks of each other. The best known of them was the Abbey Theatre Dublin's production of *Hedda Gabler* at the Playhouse where Fiona Shaw played Hedda. I found her as electrifying as did my colleague, Claire Armitstead, when she reviewed Ms Shaw playing Electra at the Riverside Studios.

The revelation, however, was the lesser known works. There was the towering production of *Brand* at the Aldwych with Roy Marsden in the main part. It is not an easy play. Brand, the priest who seeks perfection, is in many ways an unattractive figure, but if you wanted an epic this was it.

One of the reasons for its power was the verse translation by Robert David Macdonald. It made the piece more varied than one had previously suspected.

Then there was Ibsen's *The Pretenders* at the Pit and *Little Eyolf* at the small Orange Tree Theatre in Richmond, Surrey.

The Pretenders is an historical piece about the birth of Norwegian nationalism, more appreciated at home than abroad, but in the context of an Ibsen revival, it illustrated the great spread of the Ibsen canon. The part of Bishop Nicholas, played at the Pit by Alan MacNaughtan, would be cherished by any actor.

Little Eyolf, despite its macabre moments, showed that Ibsen is not all Nordic gloom: it has almost a happy ending. I was sad when there was no Ibsen to come. Perhaps next year?

So is Whelan, whose *Bright and Bold Design* is set in the Potters in 1935, again specialised and local, but with a political theme. One admired the detail of the girls painting the plates in a wonderful set designed by Kit Surry; there was also a sense of a wider world and a huge character in Jim Rhye, a revolutionary designer and radical socialist. Played by Clive Russell, this was one of the performances of the year. The Pit is the Barbican's small theatre, here used at its best.

Death and the Maiden is about the trials and tortures in Pinochet's Chile and the aftermath of a return to limited democracy, but is not a local play. Although the background is thoroughly authentic, it could be anywhere which has experienced dictatorship. The central question is what to do about the wretched past when the future looks brighter. Dorfman scores by suggesting that there is considerable doubt about the answer. He has a mastery use of ambiguity and suspense. It is not absolutely certain until almost the end that the civilised-looking doctor was guilty of torture.

The Royal Court is bigger than the Pit, but by no means the least. For *Death and the Maiden* it was packed out, not a ticket to be had in the final weeks. Probably it could, certainly it should, make it to a bigger place. The performance by Juliet Stevenson as the tortured girl was outstanding; so was the entire production,

directed by Lindsay Posner.

Chile leads on to other foreign parts. The dramatist who received an unexpected tribute this year was Ibsen, though it seems to have been more by coincidence than design.

Four Ibsen plays appeared within a few weeks of each other. The best known of them was the Abbey Theatre Dublin's production of *Hedda Gabler* at the Playhouse where Fiona Shaw played Hedda. I found her as electrifying as did my colleague, Claire Armitstead, when she reviewed Ms Shaw playing Electra at the Riverside Studios.

The revelation, however, was the lesser known works. There was the towering production of *Brand* at the Aldwych with Roy Marsden in the main part. It is not an easy play. Brand, the priest who seeks perfection, is in many ways an unattractive figure, but if you wanted an epic this was it.

One of the reasons for its power was the verse translation by Robert David Macdonald. It made the piece more varied than one had previously suspected.

Then there was Ibsen's *The Pretenders* at the Pit and *Little Eyolf* at the small Orange Tree Theatre in Richmond, Surrey.

The Pretenders is an historical piece about the birth of Norwegian nationalism, more appreciated at home than abroad, but in the context of an Ibsen revival, it illustrated the great spread of the Ibsen canon. The part of Bishop Nicholas, played at the Pit by Alan MacNaughtan, would be cherished by any actor.

Little Eyolf, despite its macabre moments, showed that Ibsen is not all Nordic gloom: it has almost a happy ending. I was sad when there was no Ibsen to come. Perhaps next year?

So is Whelan, whose *Bright and Bold Design* is set in the Potters in 1935, again specialised and local, but with a political theme. One admired the detail of the girls painting the plates in a wonderful set designed by Kit Surry; there was also a sense of a wider world and a huge character in Jim Rhye, a revolutionary designer and radical socialist. Played by Clive Russell, this was one of the performances of the year. The Pit is the Barbican's small theatre, here used at its best.

Death and the Maiden is about the trials and tortures in Pinochet's Chile and the aftermath of a return to limited democracy, but is not a local play. Although the background is thoroughly authentic, it could be anywhere which has experienced dictatorship. The central question is what to do about the wretched past when the future looks brighter. Dorfman scores by suggesting that there is considerable doubt about the answer. He has a mastery use of ambiguity and suspense. It is not absolutely certain until almost the end that the civilised-looking doctor was guilty of torture.

The Royal Court is bigger than the Pit, but by no means the least. For *Death and the Maiden* it was packed out, not a ticket to be had in the final weeks. Probably it could, certainly it should, make it to a bigger place. The performance by Juliet Stevenson as the tortured girl was outstanding; so was the entire production,

directed by Lindsay Posner.

ARCHITECTURE IN 1991

Some gems amidst the gloom

The year 1991 is not one that many architects are going to remember with much fondness.

The office workloads tumbled - in the first month of 1991 even students were affected by the recession. One in four architectural students were unemployed, and even the highly successful Sir Norman Foster cut back his office staff. The prospect of some £40 billion pounds worth of work repairing the war damage in Kuwait did little to restore morale to a beleaguered profession.

In the City the office boom slowed down as more and more post-modern blocks were completed and remained empty. Some of them looked quite handsome, like John Pedersen Fox's rebuilding of the Daily Telegraph in Fleet Street and the strange Gaudi inspired creation near the tower of London. Other new blocks in the capital repeated tired formulas adding only a few more acres of shiny granite from Brazil to the streets of London.

But 1991 did see the opening of several good buildings. This year's winner of the Financial Times Architecture at Work Award - the headquarters of RMC International at Egham in Surrey designed by Edward Cullinan - marked something of a watershed in the design of offices. Cullinan had managed not just to build an intriguing complex, but allied it successfully with the most imaginative roof garden. To some people this series of lake-side pavilions had almost the qualities of *Alceste* through the Looking Glass, the architect's strange and imaginative use of scale and his application of an almost poetic sense to a mass of other triumphs were on a smaller scale but nonetheless successful. The Sackler Galleries at the Royal Academy in London and the crescent shaped extension to the Sainsbury Centre in Norwich are two very positive additions to the nation's stock of art galleries.

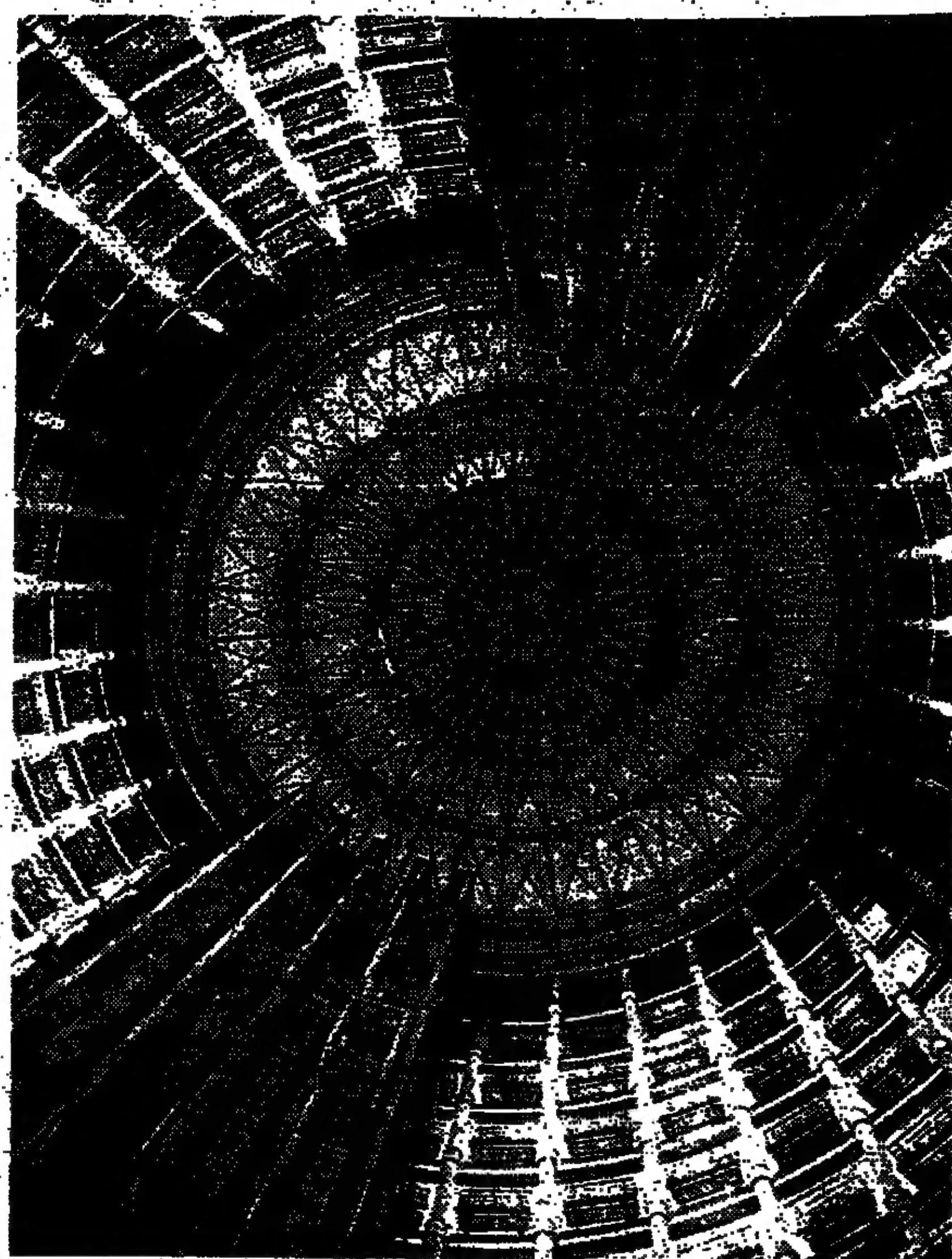
At the R.A. Foster succeeded in inserting galleries at a high level and linking them beautifully to the ground floor of Burlington House by a glass lift and a glass staircase.

In the Sainsbury Centre at the University of East Angles Foster's additional curved, almost underground, space makes an elegant place even more so. The Sainsbury family added a new building, linking to London's National Gallery which the Queen opened in July. The design by American architects Robert Venturi and Denise Scott Brown won friends as soon as it opened. The new galleries for the Renaissance collection are much admired and praised by many as the finest new galleries in Europe. It is undoubtedly true that the National Gallery's early pictures have never looked better, only some strange architectural critics seemed to find the new wing puzzling.

The architect of the year was undoubtedly Michael Hopkins. He opened a fine new shop for David Meller in Docklands at Sude's Wharf. The timing was not too good as no one wanted to buy any flats, let alone new silverware. Hopkins went on to win commissions to design the new Parliamentary Buildings and the much needed new underground station at Tottenham Court Road. He prepared his plans for the new opera house at Glyndebourne and was commissioned to design a striking new office building by Lynton plc (the property arm of British Airports Authority plc) with a circular atrium, to be known as Marylebone Gate. Hopkins also completed the transformation of the listed Bracken House by St Paul's cathedral for the Obayashi Corporation of Japan. At Bracken House Hopkins has shown that it is possible to design a completely modern building within the confines of two listed facades and show that one can learn from the other.

Another scheme by St Paul's cathedral, the Paternoster Square development, was launched during the year and illustrates how difficult it is to design something that can respect the past and yet house large scale modern businesses. The City Corporation decided that Paternoster Square was too intensively developed, which has given the triumvirate of American, Japanese and British developers something of a headache to contend with in 1992.

The Prince of Wales maintained his quiet interest in the nation's architectural



Architect of the year Michael Hopkins: his new office design for Lynton plc, Marylebone Gate, showing the circular atrium

future by unveiling his own Duchy's plans for Poundbury new town at Dorchester. During his visits to his own Summer School in Oxford and Italy, he made it clear that education was the key to architectural progress. He seemed to be keeping his powder dry for the imminent launch of his own permanent Prince of Wales Architectural Institute in 1992.

Mr Major's government has not yet shown itself to be especially interested in architectural matters although the Secretary of State for the Environment, Mr Michael Heseltine, on his second run at the job, appealed for ideas for the inner cities, and for the growth of the capital to the East, away from the more prosperous Tory constituencies. Will his "City Challenge" schemes prove to be the Christmas present that so many hard pressed local authorities have been looking forward to? Will there be more work for architects in 1992? That is almost the only question that matters as the year begins. Survival is more important than any battle of the styles.

Colin Amery



FT Award winner: the headquarters of RMC International at Egham designed by Edward Cullinan

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Muziektheater The Dutch National Ballet can be seen in Rudi van Dantzig's production of *Romeo and Juliet* tonight at 20.15, also on New Year's Day at 12.30, Thurs and Fri (6255 455/credit card bookings 6211 211)

ANTWERP

De Vlaamse Opera Robert Carsen's new production of *Tosca*, conducted by Silvio Varviso, can be seen on Thurs and Sat at 20.00. The title role is sung by Karen Huffstodt, Cavaradossi by Fabio Armiliato and Scarpia by Falk Struckmann (233 6665)

BERLIN

Staatsoper unter den Linden Tonight at 19.30 and tomorrow at 21.00, Daniel Barenboim conducts the orchestra and chorus of the Staatsoper in Beethoven's Choral Symphony, with soloists Lucia Popp, Ute Priew, Peter Seifert and Rene Papp (East Berlin 2004 762) Komische Oper Harry Kupfer's

production of *The Bartered Bride* can be seen tonight, followed by Tom Schilling's production of *Cinderella* tomorrow. On New Year's Day, there is a Johann Strauss concert at 18.00. On Fri, Wolfgang Ferner conducts *Die schwelgere Frau* (East Berlin 2292 555)

Deutsche Oper Tonight's performance is Lortzing's comic opera *Der Zigeuner*, also Sat. Tomorrow and Thurs, Valery Fischer-Dieskau and Gilles Cachemille. Sun: Turandot (West Berlin 3410 249)

Schauspielhaus Tonight at 19.00 Claudio Abbado conducts the Berlin Philharmonic Orchestra and RIAS Chamber Choir in an all-Beethoven programme, with Yevgeny Kissin piano soloist and the soprano Cheryl Studer, repeated tomorrow at 17.30. On New Year's Day at 18.00, Claus Peter Flor conducts the Berlin Symphony Orchestra in Bruckner's Seventh Symphony, repeated on Fri, Sat and Sun at 20.00 (East Berlin 2272 251)

SFB Greater Sinfonietta Tonight at 19.30, Moshe Atzmon conducts the Berlin Radio Symphony Orchestra and Chorus in Beethoven's Choral Symphony (West Berlin 3027 242)

GENOVA

Teatro Carlo Felice On Thursday and Friday, Mstislav Rostropovich conducts Sofia Gubaidulina's

two-part oratorio-opera-ballet *Orazione per l'Era di Acquario*. (589329)

LONDON

Covent Garden 19.30 Peter Wright's Royal Ballet production of *The Nutcracker*, also Wed, Fri and Sat. Tomorrow and Thurs: *Nozze di Figaro* (071-240 1096)

Royal Festival Hall 14.30 and 19.30 English National Ballet in Ben Stevenson's new production of *The Nutcracker*. Daily except Sun till Jan 18 (071-928 8800)

Sadler's Wells 14.30 and 19.30 London City Ballet production of *Swan Lake*, also tomorrow evening. Jan 2-4: Ben Stevenson's new production of Prokofiev's *Swan Lake* (071-278 8916)

Barbican 19.45 Lorraine MacLean plays Bruch's Violin Concerto with the RPO. Tomorrow, Wed and Thurs at 19.45, also New Year's Day at 15.00. John Georgiadis conducts the LSO in Strauss favourites (071-638 8881)

Coliseum English National Opera performances of *Die Fledermaus* can be seen tomorrow and Fri, with Rimsky-Korsakov's *Christinas Eve* on Thurs and Sat (071-836 3161)

For information about West End theatre shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430980 Comedies 0836 430981 Thrillers 0836 430982

MILAN

Teatro alla Scala The only two performances this week are of John Cranko's production of *Romeo*

and Juliet, tomorrow and Thurs. (7200 3744)

MUNICH

Staatsoper Pinchas Steinberg conducts *Die Fledermaus* tomorrow, Thurs and Sat, with a cast including Trudellene Schmidt, Siegfried Jerusalem and Wolfgang Brendel. On New Year's Day, there is a performance of *Lulu*, the ballet Don Quixote. On Sun, Wolfgang Sawallisch conducts *Die Meistersinger von Nürnberg*, with Manfred Schenk as Sachs and Lucia Popp as Eva (221316)

NEW YORK

THEATRE ● Boesman and Lena: Athol Fugard's play about three South Africans trapped in a struggle for freedom from indignity and servitude. Directed by Fugard himself. Runs till Jan 26 (City Center Stage 1, 131 West 55th St, 645 0905)

● Galileo: Harris Berlinsky plays the title role in a revival of Brecht's play directed by Eve Adamson. Runs till Feb 14, alternating with a revival of *Genevieve*. G B Shaw's 1938 play about an imaginary League of Nations (Bouwerie Lane Theatre, 330 Bowery, 677 0080)

● Catskills on Broadway: a comedy revue conceived by Freddie Roman and featuring a cast of stand-up comics. Varied schedule, so phone first (Lunt-Fontanne Theatre, 205 West 46th St, 307 4100)

● What about Luv?: Austin Pendleton, Judy Kaye and David Green in a three-character musical

version of Luv, Murray Schisgal's 1964 satire of love and human relationships. Runs till Jan 19, varied schedule (York Theatre, 2 East 90th St, 534 5366)

MUSIC ● Blue Note Jazz Club and Restaurant/New Year's Eve double bill: Manhattan Transfer and the Monty Alexander Trio. Manhattan Transfer continue till Jan 5, with shows at 21.00 and 23.30. On Jan 7, Dizzie Gillespie begins a four-week engagement to celebrate his diamond jubilee at the Blue Note (475 8582)

Avery Fisher Hall Leonard Statkin conducts a New Year's Eve concert of French and Viennese works with the New York Philharmonic, with Emmanuel Ax and Jeffrey Siegel soloists in Saint-Saens' *Carnival of the Animals*. The programme begins at 20.00 (875 5030)

Metropolitan Opera Tonight and Sat afternoon, James Levine conducts Colin Graham's production of *The Ghosts of Versailles*, new opera by John Corigliano. The cast includes Teresa Stratas and Marilyn Horne. Tomorrow and Fri: *La traviata* with Marilyn Horne and Jerry Hadley. New Year's Day: *La bohème*. Thurs: *Aida* (362 8000)

New York State Theatre Final performances this season of *The Nutcracker*: tomorrow at 14.00 and 19.00, Thurs at 18.00, Fri at 20.00, plus matinee and evening performances on Sat and Sun (870 5570)

PARIS

Palais Garnier There is a final performance tomorrow at 19.30

of Rudolf Nureyev's production of *Romeo and Juliet*. The next ballet production is by Roland Petit's *Marseille Ballet*, opening on Jan 22 (4017 3535)

THEATRE ● Champs-Élysées Tonight at 19.30, Jean-Claude Malgoire conducts Jean-Louis Martinoty's production of Lully's *Alceste*, with a cast including Jean-Philippe Lafont, Colette Alliot-Lugaz, Howard Crook and Gregory Reinhart. Repeats on Thurs and Sat. Fri: Samuel Ramey sings bass arias (4720 3637)

Châtelet There are performances of *West Side Story* each evening this week (except tonight) at 20.30, plus matinees on Wed, Sat and Sun (4028 2940)

STRASBOURG

Palais de la Musique Nicolai Gedda and Edda Moser are the guests in a New Year's Eve concert of Viennese operetta music, with the Strasbourg Philharmonic Orchestra (8837 6777)

VIENNA

Carlos Kleiber is conducting the Vienna Philharmonic Orchestra in the 1992 New Year's Day concert at the Musikverein (previews today, at 10.00 and tomorrow at 18.30, all sold out). There are New Year's Day performances of *Die Fledermaus* at both the Staatsoper and the Volksoper. The Staatsoper also has *Die Meistersinger* on Thurs, *Die Fledermaus* again on Fri, *La traviata* with Cheryl Studer on Sat and *Die Meistersinger* von Nürnberg on Sun (51444 2960)

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 0700-0800 Moneyline 1200-1300 Business Morning 1300-1400 World Business Today 1400-1500 World Business Today 1500-1600 World Business Today 1600-1700 Moneyline

Super Channel 0800-0900 Business View 0900-0700 Business insiders 2100-2200 (Tues) East Europe Report 2 weekly in-depth analysis from FTTV

2100-2200 (Wed) FT Business Weekly - global business report with James Bellini 2200-2300 (Thurs) Talking Heads - international issues

Sky News 1200 international Business Report 1150, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly

SATURDAY

CNN 0700-0800 Moneyline 0900-0930 World Business This Week - a joint FT/CNN production 1540-1610 Moneyline 1800-1930 World Business This Week

SUNDAY Super Channel 0800-0900 FT Business Weekly 1800-1930 FT Business Weekly

Sky News 1300, 1630, 2030, 0230, 0230 FT Business Weekly

CNN 1800-1930 World Business This Week

JAN 1992

Bush takes to the road

THE PUBLIC acclamations of the Japanese centrepiece of President Bush's Asian tour could be better. It would be preferable if he were going ostensibly to discuss vital issues of Asian security, or world trade, or the parlous global economy or many of the other issues in which Japan either already plays a significant role or needs to be induced into playing a larger one. He may yet discuss all these and more but he has chosen, for domestic political purposes, to surround himself with a delegation of US manufacturing executives, weighted towards the car industry and selected by the secretary of commerce who, it so happens, is about to be seconded to run the presidential re-election campaign. This is a pity.

Mr Bush's logic is, of course, understandable. He enters his re-election year curiously vulnerable. The public persona of a man who has been so successful in solving domestic problems at a time when the US economy remains in a mess; Congress is making protectionist noises; General Motors, the industrial flagship, has announced cuts in its workforce by nearly 100,000; and he has fallen to the point that some polls even show that any Democrat could beat him.

No challenge
The same polls still show that no named Democrat would. The most prominent of those who might have, Governor Mario Cuomo of New York, has decided not to launch a challenge, but there is a pack of young, hungry politicians who reckon George Bush can be knocked off. They all console themselves with the knowledge that at this stage 16 years ago an obscure southern governor named Carter was registering only the slightest blip on public recognition. And if the current group of six aspirants needed any hints, then Mr Cuomo provided them with several last week by blasting the president for not taking a delegation of American workers with him to Tokyo.

An honourable case for change

IT IS TIME to abolish the British honours system, or, if abolition seems too harsh a measure, at least to simplify it. All recent British prime ministers have come to office promising not to abuse the system; nearly all have ended up by doing so. Mrs Margaret Thatcher, in her early premiership, never looked as if she would hand out the same kind of political honours as the now Lord Wilson. It was not long before she started. She also began to restore hereditary peerages, the creation of which had been thought to have been abolished by a previous Tory leader.

The honours list after Mr John Major's first full year in office will appear tomorrow. It may look immaculate, for Mr Major is even more of a self-made meritocrat than Mrs Thatcher. Yet these are early days: in the longer run the powers of patronage attached to the awarding of honours tend to corrupt the judgment. The list will certainly look complicated to all but the most trained eye. What is the difference between an OBE, CBE and MBE, or a plain CBE and one with a K in front and a host of other orders? Why does Mr X's award differ from that of Ms Y, who is apparently of the same merit, while Mr Z, of equal distinction, does not appear at all? That is the beginning of the case for simplification. To put it mildly, the system is arbitrary and not transparent.

Triage system
It might be defensible to reduce the honours list to three categories: a lower, a middle and a top. The lower might go (say) to a long-serving village school-mistress, the middle to people of proven distinction in public or private life, the top to a very few people who might almost literally be regarded as peerless, rather like the present Companion of Honour. The aims would be to keep down the numbers, root out political awards and to make sure that honour went where it was deserved. One more change would be necessary even in this modest proposal. The creation of handles would have to go. The man who received the new middle order award would

Economic performance of the former Soviet Union
Table with 6 columns: Indicator, 1988, 1989, 1990, 1991, 1992. Rows include GDP, Net material product, Gross industrial output, Gross agricultural output, Consumer prices, Trade balance with west (\$bn), Current account with west (\$bn).

As Russia prepares to free prices, John Lloyd examines its benighted economy

A cruel necessity

On Thursday, the government of Russia will administer a shock to the economic life of the country, and to all the other former states of the Soviet Union. It will set free most prices in an environment dominated by huge production and supply monopolies which have been impervious to all but cosmetic change.

Prices are certain to rise threefold or more, reducing to greater poverty millions of people who are already poor, and thus courting violent unrest in a disordered society. The measure - planned by ministers who believe they have at best a few months in government - is intended to liberalise a part of the economy in a single giant step towards free markets.

Free Russian prices are bound to lead to liberalisations in republics even less prepared for such changes

managers have been told that the government will set no ceilings for most prices. It will raise, probably by about three times, the prices of bread; milk; vodka; baby products; oil and oil products; gas; communications and transport. Late last week, the government rushed through a decree, to take force from Thursday with parliamentary approval, which will allow the privatisation of shops, small and medium-sized enterprises and a few sectors such as construction. Foreigners will be allowed to participate on equal terms with Russians. Foreigners will be encouraged, through unspecified incentives, to take over loss-making companies and partly-financed construction, which will allow the privatisation of shops, small and medium-sized enterprises and a few sectors such as construction.

War's many shades of grey

We drove for miles through dense, cold fog. It was difficult to keep up with the police escort. The two Croat officers speeding ahead knew these winding, narrow roads like the back of their hands. They also knew when to brake along those parts which had already been mined. Suddenly, the fog started to lift. We were high up on the hills. "Until last week, Charlie the Croat euphemism for Chetniks, or Serb nationalists" was hanging out, just over there in the woods," said David, my travelling companion. As the sun broke through the low sky, the horror of war which has ravaged this part of central Croatia was revealed. Village after village had been destroyed. From Veliki Baskati and Mali Baskati, to Gorka Vrdjeska and Mirokovec, small villages had been blasted by mortar. The neat farmyards were pitted by craters. There was no sign of life, save scores of pigs foraging near bombed-out barns, and geese waiting to be fed. A hungry sow chased after a big grey turkey.

LETTER FROM CROATIA

There were about 30 of us. Croats and Serbs. We were hiding in the house, down the road," said Mrs Stojic Ivic, a 73-year-old Serb. Mrs Ivic has lived in Mirokovec all her life. "The fighting was terrible. It started at the end of August. I don't know how many have been killed. Many have gone into hiding. Many have become refugees. When the Croat army started trying to regain Mirokovec a few weeks ago, the Serb soldiers came to my house and told me to go with them to the republic of Bosnia-Herzegovina. I refused to go. This is my home." Mrs Ivic said she did not think about celebrating the

BOOK REVIEW
Hypocrisy on wheels

END OF THE ROAD
By Wolfgang Zuckermann
Lutterworth Press £14.95

The wheel, television, sliced bread: what other inventions can match the impact of the motor car on society? When Henry Ford started mass-producing cars in 1908, he gave us the next best thing to wings. Journeys that took days now take as many hours, bringing immeasurable benefits to the economy and our personal lives. Our ancestors can only have dreamed of the freedom we enjoy to choose where we live, work and take our leisure.

Nor are the joys of car ownership confined to the functional. Psychologists vie with one another to explain the hidden pleasures of motoring. For men, we are told, the car is a symbol of power and virility; for women, it produces a sense of security in an inviolable space; for both, it delivers a satisfying feeling of direct personal control over events. And so we love our cars. Occasionally, we speak of them harshly, but afterwards we are sorry. We clean them and care for them, adorn them with air fresheners and furry dice, and feel a tug at the heartstrings when we hid them in a final farewell.

But has this love affair blinded us to the hopelessness of our obsession? Consider this glimpse of the future offered by a recent despatch from the FT's Bonn office. "The explosive combination of newly-acquired West German leisure habits and head-on collisions with a jammed motorway traffic jam on the Nuremberg-Berlin motorway at the weekend," the story opened. "The extraordinary snarl-up over the former inter-German border between Bavaria and Thuringia left thousands of motorists at a virtual standstill for up to 18 hours. Police combing the lines of stationary cars had to wake up sleeping drivers when their turn came to move a few metres further."

Germany is not unique. Through much of the world, the rate of growth in car ownership is far outstripping society's ability to provide sufficient road space. The implication is that a sooner rather than later, we are going to face constraints on our freedom to drive - either through the sheer chaos of congestion, or through some more ordered method devised by society. So far, the looming crisis has generated little literature for the lay reader. But this is changing. Earlier this year Ben Elton's splanetic alternative comedy, ranted around the subject in his imbecilic novel Gridlock; now Wolfgang Zuckermann attempts a more reasoned analysis. Mr Zuckermann works for the green-sounding EcoPlan International, a Paris-based environmental organisation. His objectivity is immediately suspect. But he opens on a reassuring note. He is no wild-eyed radical or Luddite, he says: he owns a car himself.

Richard Tomkins
The reviewer has no car.

FT CONFERENCE 23 DECEMBER 1991

THE LONDON MOTOR CONFERENCE
London, 17 February
This annual one-day conference, aimed to coincide with Automotive Aftermarket '92, will focus on the impact of the recession on the motor industry in Europe, review manufacturers' supply relations and examine current UK and EC investigations into pricing and retail distribution structures. Mr Helmut Becker of Auto Becker will speak on the prospects for multi-branding.

CABLE TELEVISION & SATELLITE BROADCASTING
London, 17 & 18 February
The Financial Times' annual conference will look at the international world of broadcasting and the new media, a growth industry for the 1990s. Speakers include Jean Dondelinger, EC Commissioner responsible for Audio-Visual Policy, Jean Grenier, Director General of European and Terry Seddon, Chief Executive Officer of Asia Satellite Telecommunications. Audient broadcasting in the UK will be reviewed by David Glenzoni, Michael Grade, Leslie Hill and Roger Laughlin.

TELEVISION OF TOMORROW
London, 19 February
A one-day conference to review High Definition Television strategies in Europe, the US and Japan; the pros and cons of analogue and digital systems. Speakers include Dr Joan Majo from the EEC, Dr Peter Groenboom from Philips and Mr Andrew Lippman, MIT.

AIR TRANSPORT IN THE ASIA-PACIFIC REGION - TOWARDS THE 21ST CENTURY
Singapore, 24 February
Arranged in association with the International Air Transport Association, the conference is aimed to immediately precede the Asian Aerospace '92 Exhibition. A panel of international speakers will consider the issues of concern to the region - multilateralism in international air transport, the emergence of trade blocs, the problems of congestion in the air and on the ground. Speakers include: Dr Cheong Chong Keng of Singapore Airlines; Mr Vladimir Zubov of the International Civil Aviation Organisation; Mr Masao Ando of Japan Airlines; Mr Bernard Adair of Air France and Mr John Ward of Garuda Airways.

INTERNATIONAL BANKING
London, 25 & 26 February
The 1992 meeting will review how the international banking industry is responding to the challenges of economic uncertainty and the continuing pressures of profitability and margins. Speakers include: Mr Brian Quinn, Executive Director, Bank of England; Mr Ali M. Mousa, Chairman, The Bank of Tokyo, Ltd; Mr Abdulla A. Saad, Deputy Chairman, President, Chief Executive, Arab Banking Corporation (BSC); Mr Willem E. Schepers, Chairman, Vice Chairman, Internationale Nederlanden Groep, a Chairman, NMB Postbank Group and M. François Harrot, Chief Operating Officer, Compagnie Bancaire.

WORLD PHARMACEUTICALS
London, 16 & 17 March
This topical programme, arranged in association with Coopers & Lybrand, will focus on how pharmaceutical manufacturers are globalising their organisation and operations in response to the demands of a changing marketplace. Speakers will examine the new management skills required in the coming decade, as companies move from a corporately managed, R & D led organisation to a more market reactive structure.

All enquiries should be addressed to: Financial Times Conference
Organisation, 128-Jarvis Street, London SW1V 4LL. Tel: 071-925 2323
(24-hour answering service). Telex: 27347 FTCONF G, Fax: 071-925 2125.

Under the microscope
Protocol at Maastricht blurs equal pension issue
Fax service
The Financial Times is a daily newspaper published in London. It is one of the world's leading financial newspapers. The paper is published every day except on Sundays and public holidays. It is known for its in-depth coverage of financial and business news, as well as its high-quality journalism. The paper is published in both print and digital formats. It is available in many languages, including English, French, German, and Spanish. The paper is owned by the Financial Times Group, which is a subsidiary of the News Corporation. The paper's headquarters are located in London, England. It has a long history of providing reliable and accurate news to its readers. The paper is known for its commitment to journalistic integrity and its dedication to providing the most comprehensive and up-to-date information available. The paper is a valuable resource for anyone interested in financial and business news. It is also a popular read for many people who enjoy high-quality journalism. The paper is available for purchase at a variety of prices, depending on the subscription plan chosen. It is also available for purchase on a single-copy basis. The paper is a must-read for anyone who wants to stay on top of the latest news in the financial and business world. It is also a great way to stay informed about the world around us. The paper is a testament to the power of journalism and the importance of providing accurate and reliable news to the public. It is a source of pride for the Financial Times Group and its dedicated staff. The paper is a valuable asset to anyone who wants to stay informed and make informed decisions. It is a source of inspiration and a reminder of the importance of journalism in our society. The paper is a testament to the power of the written word and the importance of providing the most comprehensive and up-to-date information available. It is a source of pride for the Financial Times Group and its dedicated staff. The paper is a valuable asset to anyone who wants to stay informed and make informed decisions. It is a source of inspiration and a reminder of the importance of journalism in our society.

Managing the European Community often seems to be a case of the microscope and the telescope. The microscope looks at the details of the Community's internal market, while the telescope looks at the broader picture of the Community's role in the world.

Under the microscope is the single market programme, the intricate web of measures which should enable EC citizens to travel, trade, shop and settle anywhere in the Community by New Year's Day, 1993.

Member states, the European Commission, consumer and industry groups agree that the goal is vital and that the EC has already come much further than anybody expected in June 1986, when Lord Cockfield, then internal market commissioner, published his white paper of 282 measures needed for the single market.

The decision at Maastricht earlier this month to set a deadline for the introduction of a single currency should have given the programme new impetus. But, meanwhile, through the field-glasses, a number of issues are looming closer – the break-up of the eastern bloc, enlargement of the EC, recession and its cousin, protectionism – any one of which could easily upset the delicate and detailed work of Brussels' single market strategists.

In addition, the strategists themselves are under pressure. Political compromise has taken its toll on the original programme and advocates of

Under the microscope is the web of measures which should enable EC citizens to travel, trade, shop and settle anywhere in the Community by New Year's Day, 1993

a strong, barrier-free Community are worried that, in fact, the internal market will be disguised by obstacles, hobbled by residual national barriers and suffocated by long transition periods for many years after the 1993 deadline. The possible enlargement of the Community is likely to share top priority on the Brussels agenda with the single market programme during 1992.

The member countries of the European Free Trade Association (EFTA) are already gearing themselves up for EC membership and have committed themselves to take on a large chunk of single market legislation by agreeing in principle to the establishment of a European Economic Area (EEA) – a 19-nation free trade zone with the same start-date as the single market.

That agreement was itself hard to achieve – and the final signature is still blocked by the European Court, which objects to the accord's judicial aspects. But extending the west's political compromise to the single market will be even more difficult.

At the same time, fear of competition within the EC – partly born of recession – risks hampering the original internal market programme. The plan by Mrs Edith Cresson, the French prime minister, to form a new French state conglomerate, incorporating nuclear, semiconductor and consumer electronics companies, would risk distorting the EC market.

The proposal may not survive the scrutiny of the Brussels competition authorities, under the guidance of Sir Leon Brittan, the competition commissioner, although this is likely to be one of the most politically charged issues of his term in office.

But the real question is what happens when Sir Leon, who has been a staunch proponent of a liberal competition policy, quits his post, which may be as early as the end of next year. If his successor is less forthright or determined then there is still the chance that state subsidies and other aid will start proliferating again.

Even as things stand, member

Twists and turns on the road to 1993

Keeping the EC's single market programme on track next year will be a tough test, says Andrew Hill

Many of the single market measures, especially those which propose opening public monopolies to more competition, are difficult enough to sell to the EC's existing members, which are used to the rigours of a fairly free market.

Even relatively well-developed east and central European countries, such as Hungary, Poland and Czechoslovakia – which have just signed far-reaching political and economic co-operation agreements with the Community – would balk at the rapid introduction of open competition in some protected sectors.

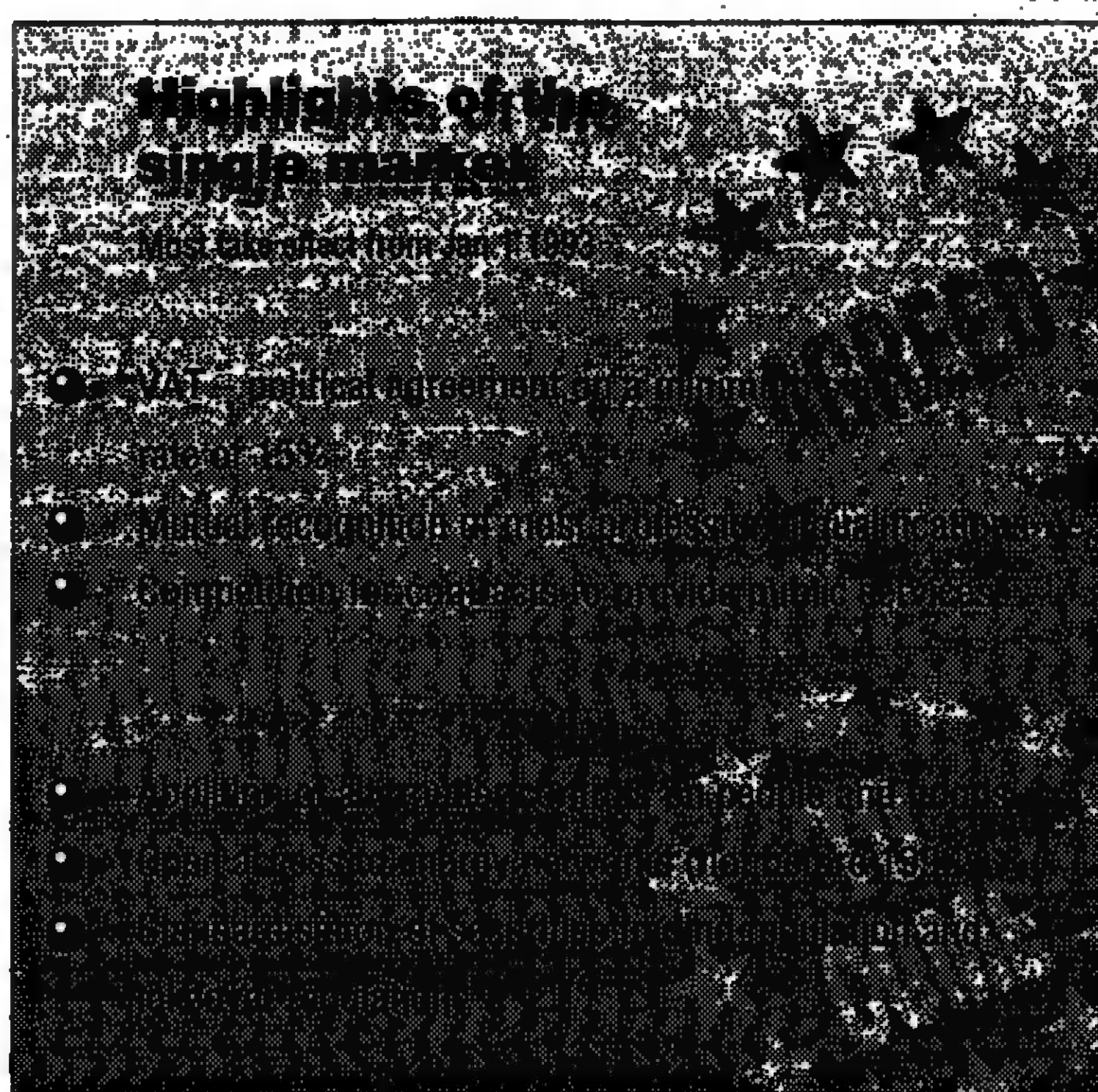
Such protectionist concerns are not unique to central and east Europe. The agreements with Hungary, Poland and Czechoslovakia took time to create, partly because of some EC members' fears about cheap imports of food, steel and textiles from the east.

The internal market programme may promise completely free movement of goods, labour, capital and services within the Community, but for that to be achieved requires a strong external frontier. A firm and inflexible outer border could turn the EC into a Fortress Europe, with east and central Europeans locked outside, staring at the wealth within. That would suit some EC manufacturers but limit the consumer benefits of progressive free trade with the east.

At the same time, fear of competition within the EC – partly born of recession – risks hampering the original internal market programme. The plan by Mrs Edith Cresson, the French prime minister, to form a new French state conglomerate, incorporating nuclear, semiconductor and consumer electronics companies, would risk distorting the EC market.

The proposal may not survive the scrutiny of the Brussels competition authorities, under the guidance of Sir Leon Brittan, the competition commissioner, although this is likely to be one of the most politically charged issues of his term in office. But the real question is what happens when Sir Leon, who has been a staunch proponent of a liberal competition policy, quits his post, which may be as early as the end of next year. If his successor is less forthright or determined then there is still the chance that state subsidies and other aid will start proliferating again.

Even as things stand, member



states' reluctance to open some protected sectors such as energy threatens to overshadow their success in adopting most of the internal market legislation proposed six years ago.

Only about 50 of the original 282 measures still need to be agreed. About eight of those may be dropped altogether – either superseded by other legislation or otherwise declared unnecessary – and seven or eight are of such low priority that failure to agree will not greatly disrupt the internal market.

The Commission is not desperately worried about scoring 282 out of 282. "Whether we can get 100 per cent before the end of next year (1993) remains to be seen," says one senior official. "But it doesn't really matter because the essential elements will all be in place."

Other observers – for example, Mr Zygmunt Tyszkiewicz, secretary-general of Unice, the European employers' group – disagree. "If you go back to the basics, the idea of the single market was to create a situation in which European companies would be forced to compete much

more with each other than before," says Mr Tyszkiewicz. "Well, have we really done that? Look at FTIs, [national posts and telecommunications conglomerates], look at public works and public purchasing, look at the transport sector throughout Europe – have we really liberalised these markets?"

The answer is no, or, at least, not yet. The Community's unwillingness to liberalise some sensitive areas reflects the strength and longevity of vested interests in some countries.

In the field of communications, for example, Commission plans to open postal services to competition have yet to appear, and the most important and most obvious telecommunications services – notably, voice telephony – remain under the control of public monopolies in most EC countries.

In the energy sector, Commission plans should give large industrial users direct access to gas and electricity distribution networks by 1993, which would enable them to buy their energy from competing suppliers anywhere in the Community. But the market will not be opened to all com-

ers until 1996 – and then only if the first phase of liberalisation is judged a success.

The private sector has also been using its muscle to hold up liberalisation. Thanks to pressure from European car manufacturers, July's deal between the EC and Japan on car imports provides for a free market only in 1996. For the most liberal advocates of an internal market that is already something of a defeat but the car makers are likely to do their utmost to extend even that deadline.

In addition, member states are proving sluggish at implementing the single market. Many of the measures cannot take effect unless translated into national law. In spite of constant cajoling from the Commission, Italy has only recently passed the relevant measures and Brussels is beginning to fret at the slow rate of implementation for the most recently agreed measures.

The final short-term threat to the internal market – and the one which Mr Martin Bangemann, the responsible commissioner, is most worried about – is the continued existence of the physical barriers which Brussels has pledged to remove. There is a risk that the Commission will not get the public relations victory while gaining free movement between Linz and Leoben on New Year's Day 1993, would provide.

National border controls on goods – right down to local checks on cross-border movement of bees, horses and sheep – are, of course, not only on people, are being defended by some member states.

In particular, the right to check goods and people is jealously guarded by the four – Britain, Ireland and, to a lesser extent, Greece and Denmark – which are still outside the Schengen free movement between Linz and Leoben on New Year's Day 1993, would provide.

This is more than a symbolic or trivial struggle. In a memo sent to the 12 a fortnight ago, the Commission repeated Lord Cockfield's concern that "the continued existence of just one control would provide a justification for maintaining all controls" for business, the removal of frontier controls is fundamental to the success of the whole plan.

"Everything else will flow from this," says Unice's Mr Tyszkiewicz, "because until we get these borders open there won't be the market pressures to finish the rest of the work."

The problem for the Community beyond January 1, 1993, is that the work will never be finished, even if the Commission is able to declare the market open in a year's time. The irony of leaving down border controls, while newly-independent states in the Soviet Union, eastern and central Europe are proudly erecting them has not escaped those working on the single market programme. Their next test will be to turn the microscope on potential new members of the Community and to find a way of extending Lord Cockfield's vision beyond its original frontier.

Samuel Brittan

Nightmare on Oxford Street



It would be hard to find a clearer example of the failure of the economy to help themselves than the abyssal state of service prevailing in British shops.

One might have thought that shop managers might have responded to the depressed state of trade by improving the standard of service. In fact, despite the emptiness of the shops before the sales, the recession was used as an excuse for even worse service, thus setting up a downward cycle of customer neglect, bad trade, followed by still worse neglect. I have not come across a single shop which has introduced gift-wrapping to stimulate trade. "Nah. We can sell you the paper," is the usual glib response.

As a non-standard person with non-standard requirements, I normally loathe going shopping. There is often hardly anyone available to help the customer, there are only cashiers to take money and a few security people to ensure that customers pay. Most assistants have no idea of the stocks, still less do they understand their merchandise sufficiently well to give advice. The only ones who occasionally can are managers and buyers who sit cowering in their offices to avoid people like myself.

To give an example: I have spent too large a fraction of my life looking in cheap shops for coloured plastic bakeware, which one can use for cleaning one's teeth or taking a drink of water. Just to make sure that I have not been suffering from a linguistic shift since my youth, I have spelled the word BEAKERS, described the objects, and tried various synonyms. I only managed to get some because the pharmacist in a large department store, who heard of my plight, went beyond the call of duty to locate these objects.

Nor does there seem any interest in adapting the range of products to what customers want as distinct from what it amuses designers to provide. For instance, it is extremely

difficult to get anything in between expensive china crockery and the kind of heavy earthenware tea mug beloved by Tony Benn. Reasonably cheap breakfast ware, which can be broken without tragedy, I have been able to find only in ironmongery stores.

Shops obviously prefer selling objects to repairing or adapting them, even if customers would prefer a more balanced mix. There are many gadgets which I simply do not buy because of the agonies of getting them fixed up and put in working order. As it is, I have to indulge in a contrived loss of temper even to have a plug fitted. When I have asked for anything out of the ordinary, like a record player which can take 78s, I have been told to try Tottenham Court Road – not any particular place in it, but to perambulate the whole length, I should rather wish Dante's Inferno.

The high streets are full of far too many so-called electronics shops and video merchants, most of which give the uneasy impression of being interested in the volume of their sales rather than the quality of their goods. But there are almost no good old-fashioned electrical shops. I spent the best part of a morning in the vain attempt to get an electric toaster mended.

The business of many British shops is not merely an absence of good qualities, but the presence of bad ones. One horror is the volume of loud pop music. Needless to say, the noise is not switched off or even reduced when one enters to ask an obviously bored sales person for some item.

Yes, things are a little better on the Continent. But snags exist there too. For instance, if one tries to get a pair of shoes mended quickly in some tourist (sorry, I mean cultural) centre like Salzburg one is sent to some vast outlying hypermarket.

I have just been told that we live in a throw-away society. But does one have to be an eco-freak to believe that if customers were offered more service, more advice and longer-lasting products, they might be more inclined to take advantage of cut-price recession offers to go out and buy?

LETTERS

Protocol at Maastricht blurs equal pension issue

From Mr Bryn Davies.

Sir, It is Michael Elton of the National Association of Pension Funds (NAPF) who is wrong about the right of employees to equal pension rights under the Treaty of Rome (Letters, December 30). Article 119 gave them the right to equal pensions from the moment the United Kingdom acceded to the treaty. The protocol agreed at Maastricht proposes to take it away.

His confusion appears to arise over what the European Court of Justice did on May 17, 1990.

It did not, as he appears to suggest, change the law. That is not within its competence. All the court did was to make clear that the existing law under Article 119 includes pension rights. That is why the government and the NAPF were so keen on a protocol to take those rights away.

Mr Elton may not wish to believe me, after all I stand accused in your columns of being a supporter of the Labour party (Letters, December 18).

However, I am not alone in my view. I would draw his attention to a circular on the protocol from leading pension lawyers, Nabarro Nathanson, which says: "Apparently it has never been decided before whether the member states can amend the treaty to deprive individuals of rights which they have apparently previously been granted." What the government has done by its decision to sponsor this protocol is to move an issue from the obscurity of the European Court into the forefront of domestic political debate.

I am happy for the him or so people who would be adversely affected by the decision to draw their own political conclusions.

Bryn Davies, director and secretary, Union Pension Services, 50 Trinity Gardens, London SW9

Fax service
LETTERS may be faxed on 01-479 2822. They should be clearly typed and not hand-written. Please set fax machine for fax resolution.

Bundesbank decision represents first real step on road to 'Europe 1999'

From Mr Stephan-Götz Richter.

Sir, Last week's decision by the Bundesbank to raise interest rates seems to have sent shockwaves across Europe and been a cause for serious concern, however, this is mainly because it is the Bundesbank tradition – the result of poor communications. There are, in fact, a variety of excellent reasons for the decision. Most directly, the Bundesbank is taking German employers, unions, and the government itself to task for being too complacent in recent wage rounds.

The true importance of the Bundesbank decision, however,

is that it marks the first concrete step on the road to "Europe 1999" – that is, the single currency. None of the countries which wish to participate can afford to wait until 1997 to begin putting its economic house in order; the later they start, the more difficult the adjustment will be. In many cases, especially Italy and France, this will involve painful political decisions. A reminder from the Bundesbank may well come in handy.

Thus, while Maastricht signalled that European countries are fundamentally committed to reform, the Bundesbank's decision signals that it is prepared to take on the IMF role for Europe. Just as the IMF has been the whipping boy of lax regimes forced to bite the austerity bullet (from Kinshasa to London), so European countries forced into painful restructuring will be able to point the finger at German central bankers. That is perhaps the only way such bitter medicine can be made palatable.

Stephan-Götz Richter, president, TransAtlantic Futures, Inc, 1759 R Street NW, Washington, DC 20005, USA

Non-executive director remains an important role

From Mr Hugh Parker.

Sir, I yield to no-one in my respect for Sir Owen Green as an outstandingly successful company chairman, but I must take issue with his view (Letters, December 15) that the titles of "non-executive director" or "independent director" are misleading.

He is, of course, right in saying that these titles "have no legal meaning and carry no distinction of authority or function" among directors as a class. I believe, however, that he is wrong to argue from this legalistic point that such directors – called "outsider directors" in the US – do not have an important role to play in the effective functioning of the so-called unitary board.

The trouble is that a wholly executive board of a plc with no independent outside directors on it is not a true board at all: it is essentially a management committee. Executive directors are by definition employees of the company and subordinates of the chief executive. Non-executive directors are neither, and thus can be less beholden and more independent. Structures in themselves are no guarantee of performance. It comes down to people, particularly the chairman, as Sir Owen himself has so well demonstrated. The balance of advantage lies with the mixed rather than the wholly executive board.

Continental companies try to overcome this intrinsic prob-

lem of unitary boards, sometimes expressed as *quasi-custodie ipso custodit*, by adopting the so-called two-tier board. That has been considered but rejected, rightly I think, as a solution appropriate to this country. With all its imperfections, a properly constituted unitary board – which in my view means a reasonable balance between employee and outsider directors – is a better (though certainly not fool-proof) safeguard of the shareholders' interest than a wholly insider or executive board.

Hugh Parker, chairman, Corporate Renewal Associates, 24 Fitzroy Square, London W1

Lack of funds threatens archive of female history

From Lesley Abela.

Sir, No-one would deny the importance of the Royal Commonwealth Society's collection of books, certainly not me. I grew up through the years when the world's largest empire, encompassing a 1,000 million people, had reached its zenith and was transmogrifying into a profoundly worthwhile – and as yet not fully explored – Commonwealth.

However, I hope potential saviours will keep in mind another under-funded, under-developed collection: The Fawcett Library tucked away in London's East End. The Faw-

cett Library is the nation's premier repository of memorabilia, papers, books, documents and letters of that under-funded gender: women, during the past century or two.

Recently, when I offered the Fawcett Library my own collection of historic letters and documents on women in politics in the 1980s, gained from starting up the all-party 300 Group for Women in Politics and Public Life, Librarian David Douglas had to refuse.

As he put it, he had no space, no researcher, no funds. He didn't feel he could even

accept my MBE, which I was happy to send him, awarded to me for services to women in politics through the recommendation of Britain's first woman prime minister.

The Library, the nation's most important collection on women, including the Pankhursts and Millicent Fawcett, has to get by on insufficient voluntary contributions.

As a nation, we let rising damp wreak destruction on our own history.

Lesley Abela, The Lodge, Conock Manor, Wiltshire SN10 8QQ

The evidence is stacking up for Pegasus Software

After over a decade of leading the PC accounting software market Pegasus systems continue to receive industry endorsement and recommendation. This extract from a review by "What Micro?" Magazine, December 1991 is such an example.

"Pegasus Business Manager has the look of a thoroughbred and now sets the pace for small business accounting software."

"It is clear that Business Manager is the package with which Pegasus hopes to torpedo Sage. And make no mistake - Business Manager is a real blockbuster."

"Clearly this very powerful product is superior to Sage in a number of areas..."

"At £299 it has to be the Best Buy."

Reprinted by kind permission of What Micro December 1991.



WHAT MICRO? BEST BUY

January 1992

INSIDE

Italian insurer in \$500m Spanish deal

Assicurazioni Generali, the Italian insurance group, is to pay up to \$500m for a 5 per cent stake in the merger of two major Spanish banks, Central and Hispano Americano, and for half the merged insurance operations of the two banks. Under a deal in Madrid last Friday the new Spanish bank, Banco Central Hispanoamericano (BCH) will place half its insurance businesses into a joint venture with Generali. Page 14

Airtours flies round the storms

At the beginning of this year, it would have seemed madness to suggest that a company exposed to the Gulf war and the UK recession would end up as the highest rising UK stock of 1991. However, Airtours, the Letchworth-based package holiday company, has achieved just that. Along the way, when companies in a battery of sectors were issuing profit warnings, Airtours had to tell the market to revise expectations upwards. Page 14

Good times for bonds

The onset of recession and declining interest rates are generally good for bonds, judging by the past year. While equity markets turned in a patchy performance over the year, bond markets boomed. New issue volume in the international bond market hit a record \$228bn equivalent. And anecdotal evidence suggests that most market participants received year-end bonus cheques of healthy proportions. Page 15

Subdued end to tumultuous year

While US equity markets ended the year in record-breaking style, the Treasury market spent most of Christmas week in hibernation, primarily because many bond traders stayed away for the holiday. It proved a subdued end to what has been a tumultuous, yet profitable year for bonds, with investors enjoying a rate of return of about 14 per cent (including interest payments and capital gains) over the past 12 months. Page 16

Brazil to ease self-off rules

Brazil plans to ease rules for foreign participation in its national privatisation programme. Under regulations to go into effect next year, foreigners will no longer have to wait two years to re-sell stock in the privatised companies or repatriate profits and dividends. Page 15

Market Statistics

Base lending rates	28	Managed fund service	19.23
Bank of England	15	Money market	22
FT-100 index	23	New US bond issues	14
FT-1000 index	23	US money market rates	16
FT-1000 index	23	US bond prices/yields	16
Foreign exchange	23	World stock index	16
London clearing rates	23	World stock index	16
London share service	23.25		

Companies in this issue

900 Group	14	Campeau	14
Airtours	14	Foster (Ldn)	14
American Airlines	14	Govett Atlantic	14
Assicurazioni Gen	14	Pennzoil	14
BCH	14	Quebecor Printing	14
		Tesco	14

Broadgate group in \$180m refinancing

By Robert Peston in London

ROSEHAUGH Stanhope Developments has raised \$180m in the US securities market to refinance phase 6 of its Broadgate Development in the City of London.

The deal is part of a complex debt re-organisation by RSD's two parents, Rosehaugh and Stanhope, the two property companies in financial difficulties.

It is the first time a non-US company has refinanced an individual property by issuing rated commercial paper in the US.

The commercial paper (or short-term securities) being issued was rated P1 by Moody's, the rating agency, and A1+ by Standard & Poor's, its rival.

The paper has been issued by a specially created vehicle, 135 Bishopsgate Funding Incorporated.

Kidder Peabody, the US investment bank, has sold the paper to investors on behalf of 135 Bishopsgate, which in turn lent the proceeds - swapped into sterling - to a subsidiary of RSD.

RSD used the proceeds to pay a syndicate of banks led by County NatWest, the subsidiary of National Westminster Bank, which provided the finance for the Phase 6 development.

National Westminster is renting the whole of Phase 6. Its rent will service RSD's loan from 135 Bishopsgate.

The paper of 135 Bishopsgate has to be repaid or rolled over every month. If US investors lose their appetite for the paper, a \$180m standby facility has been arranged by Stanwa's London banking branch. This effectively guarantees that 135 Bishopsgate - and hence RSD - will be able to borrow the \$180m for six years.

To cover the risk that payments from RSD to 135 Bishopsgate could dry up, 135 Bishopsgate has taken insurance from FGIC, the GE Capital subsidiary.

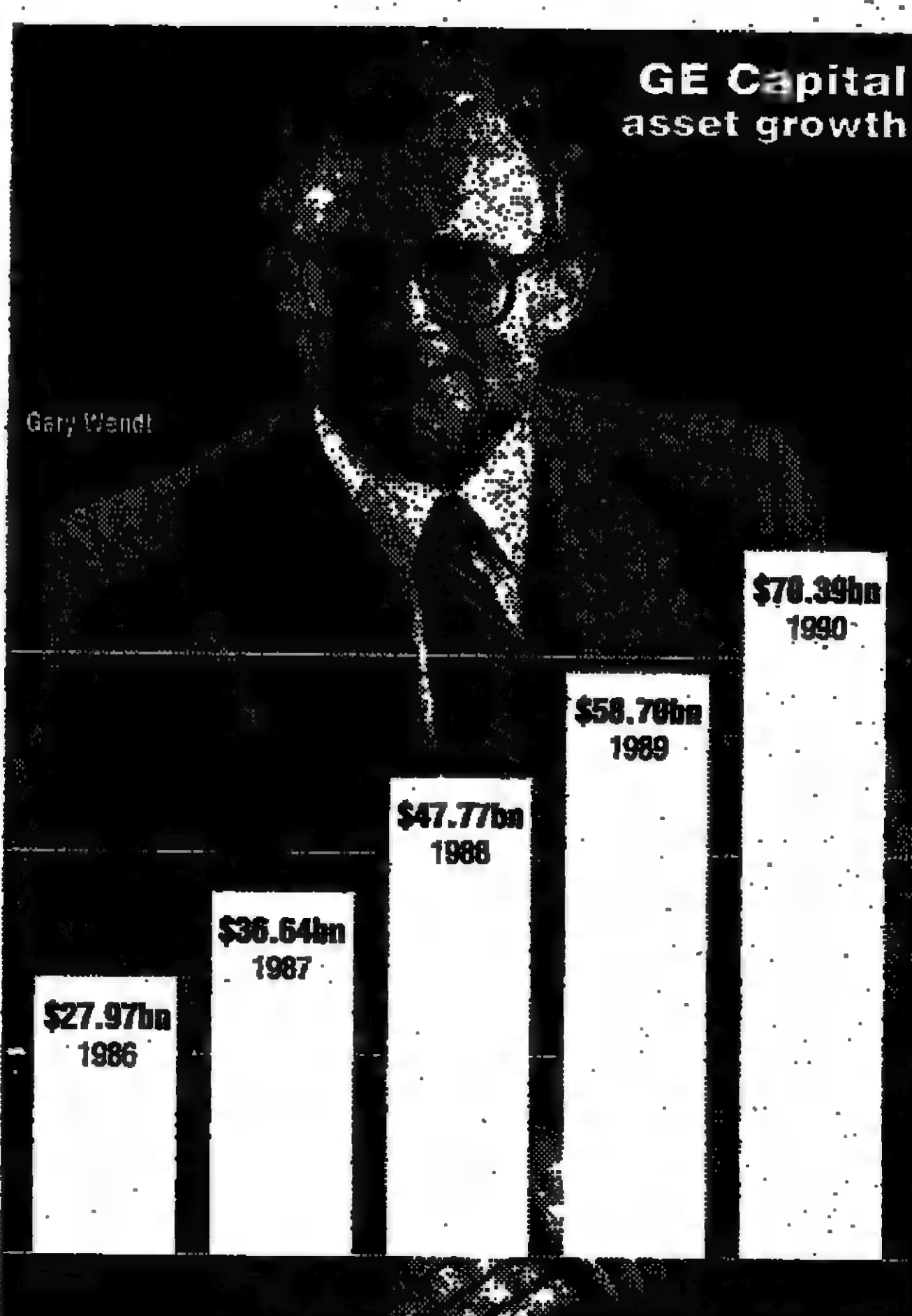
FGIC, which has the Broadgate property as security, is providing a guarantee both to the banks involved in the standby facility and the counterparty which swapped the paper proceeds into sterling.

Mr David Rudd, of Stanwa International Structured Finance, said he expected the paper would trade at between 20 and 30 basis points below the dollar interest rate in the London interbank market.

He said lenders to 135 Bishopsgate were insulated from difficulties at Rosehaugh, Stanhope and RSD. Holders of the commercial paper or the banks providing the standby facility would not suffer if the financial condition of the property companies deteriorated.

Martin Dickson reports on GE Capital's appetite for its rivals

A predator waiting to strike again



its capital harder than most banks which enjoy more generous debt to equity ratios.

GECC also has to compete for capital against industrial businesses in the GE group and has been set a target return on equity of 20 per cent - high by the standards of the financial services industry.

Mr Wendt says: "The precociousness of that capital has made us drive for high value-added activities." That has pushed the group to a strategy with three key elements: diversification; a focus on niche businesses; and a management structure allowing the subsidiaries considerable autonomy.

Wall Street critics add another ingredient of success - a ruthless efficiency in managing its credit portfolio. "The people on the Brooklyn waterfront can't teach anything to GE Capital,"

Mr Wendt says his experience in the 1970s as head of GECC's property operations helped the group avoid the worst of the property problems now affecting many banks (and Westinghouse), which became heavily involved in speculative construction loans during the 1980s boom.

Mr Wendt's first job with GE involved sorting out sorted construction loans in Florida, and this so scared him that throughout the 1990s GE Capital would only concentrate its property leading on existing, quality buildings with assured rentals.

However, GECC did not show such self-restraint in leveraged buy-outs, where its "niche expertise" proved deficient. In common with much of Wall Street, Mr Wendt says: "There's a little question that those of us who were in that business did not know when to stop." So far GE has had to write-off about \$67m of its \$85m LBO portfolio, with more certain to come, although it says most has been offset by gains on cashing in LBO-related grants of share warrants.

Nevertheless, in most of its businesses the specialist approach has worked, giving it an advantage creating products or refining existing ones. Mr Wendt says: "What we try and do is put in service value so the credit risk becomes less of an important factor."

It also means it can reap scale advantages as consolidation sweeps these fields. For example, GECC this year bought the commercial equipment financing assets of Bank of New England, a large regional bank which became insolvent, without taking on its staff or infrastructure.

Although GECC is well regarded on Wall Street, some analysts remain sceptical of its success. Mr Noel Delaney, of brokers Smith Barney, sees dangers in the company's "extremely aggressive" pursuit of new business and asks: "How long can they continue to walk on water in times like this?"

Some critics also question how conservative GECC is in making write-offs. Mr Wendt says its accounting practices are "consistent with those followed by everybody." He adds: "We constantly re-evaluate our portfolio on a quarterly basis and if we decide we are overvalued we take the write-off."

Non-earning assets, he says, reached high point in the middle of this year and were now on the way down.

GECC's businesses include areas of potential weakness. Its aircraft leasing business would be vulnerable in any prolonged downturn - although this activity only accounts for around 5 per cent of total assets.

Nevertheless, GECC seems in better shape than its rivals. So while Mr Wendt would not welcome the prospect of "double dip" US recession, he also views it as an opportunity to snap up more assets.

US courts may rule on funds for MCC

By Andrew Jack in London

THE ADMINISTRATORS to Maxwell Communication Corporation meet bankers today in an attempt to negotiate additional loans to help sustain the companies in the group.

Some loans will be earmarked as short-term funding for struggling subsidiaries, but these facilities may require US court approval. Such a delay, or refusal to grant the loans, could threaten their survival.

Clarification over who controls MCC could come today in London when administrators meet Mr Richard Giffin, the examiner appointed by the New York bankruptcy court under Chapter 11 proceedings. If negotiations are successful Price Waterhouse will propose an order in the High Court on Tuesday, regulating proceedings in the UK and US.

Mr Colin Bird, a partner with Price Waterhouse in London and one of the joint administrators of MCC, said the loans were essential to stabilise the company, but complicated because they needed US court approval.

He said MCC required loans of between \$10m (\$18.2m) and \$25m. "If we don't get the money, the whole thing will fall apart," he said. "Clearly it's very urgent. But we are hoping for an agreement in principle on Monday and documents are being drafted. We could have consent before Friday."

The MCC subsidiaries are not in administration, but they must find alternatives to the considerable funding previously provided through central Treasury functions within the Maxwell corporate empire. In some cases this ran to tens of millions pounds.

Mr Bird said most subsidiaries could offer assets to be secured against new loans. However, he said "one or two companies" in the group had severe cash flow problems. One is believed to be Maxwell Business Publishing.

Judge Tina Brown in New York will consider on Friday whether the administrators or the directors of MCC should be classified as "debtor in possession" under US bankruptcy law.

Mr Bird said he was "quite confident" that he and his colleagues would be recognised as debtors in possession in the US. They could then implement administration plans while keeping in regular contact with the US courts.

The administrators must also cope with a \$100m bond raised in Canada and guaranteed by MCC to help finance acquisitions which Mr Bird said would become due "imminently". Canadian deal, Page 14

The German way to call up animal spirits

Schmidt's government announced a carefully targeted DM5.75bn (\$3.8bn) public works programme in August 1975. This programme, worth rather more than \$1.1bn (\$2bn) at the time, provided a direct boost of around 0.6 per cent of gross national product to the German economy. It was designed primarily to modernise Germany's cities, improve infrastructure in the regions and encourage industry to invest.

Within six months, it was clear West Germany was growing strongly. The economy eventually recorded real growth of 5.5 per cent in 1976 against a decline in output of 1.3 per cent in 1975.

Although the Bonn government's measures had focused on helping industry, and the construction industry in particular, consumer demand emerged as one of the main pillars of the recovery. In spite of a sharp rise in government borrowing, inflation fell in 1976 to 4.3 per cent from around 6 per cent in 1975.

In short, Chancellor Schmidt's public works programme appeared successfully to trigger a broad-based economic revival, without encouraging inflation, in a remarkably short time.

But such government programmes are like a powerful drug: their beneficial effect depends on careful dosage. After the mid-1970s such policy prescriptions fell from favour, partly because governments were slow to clamp down on public spending after growth returned.

So are there any lessons for the UK today from the German success story?

Economics Notebook

By Peter Norman

The UK Treasury's reaction would probably be "no". It has always argued that fiscal stimuli such as increased public spending or investment incentives for industry can take a long time to have an effect.

There is always the problem of choosing the right target. Action now would have little economic impact before the election in the first half of next year.

In Britain's case, a special programme would upset the annual rituals of the spring Budget to set taxation policies as well as negotiations between the Treasury and

spending departments culminating in the November Autumn Statement to set public spending totals and priorities for the following financial year.

The Treasury could also claim last month's Autumn Statement gave a substantial fiscal boost to the economy.

It added \$1.1bn to planned departmental spending in 1992-93 and lifted the proportion of general government expenditure in gross domestic product to a planned 42 per cent in the coming financial year from 40 per cent in 1991-92. Earlier, this year's budget had provided a range of investment incentives for industry.

But these moves have had no discernible impact on the economy. The Autumn Statement forecast of 0.6 per cent growth between the first and second half of this year is

mon up the "animal spirits" that have so far failed to respond to the past year's improvements in underlying economic conditions such as lower interest rates and falling inflation.

There is also an obvious need for Britain to improve its infrastructure, especially in the field of public transport in south east England, which happens to be the area worst-hit by recession.

Increases already announced in government spending on public transport next year will do little more than offset negative effects of recession on investment plans.

The Autumn Statement envisages no more than preparatory work on the east-west Crossrail project between London's Paddington and Liverpool Street. It did not mention a much-needed high speed rail link between London and Heathrow airport.

However, services such as high-speed cross-city rail links have been an accepted part of life in Paris for many years. Moreover, infrastructure improvements can have a significant impact on a nation's economic prospects, as a recent OECD report makes clear.

It said: "Urban environment and urban services have been thrust to the forefront of the economic arena in the struggle to attract foot-loose tertiary activities and high technology industries."

The quality of the environment and of basic infrastructure, as well as the provision of cultural and social facilities, are no longer viewed merely as objects of consumer demand or social concern but also as instruments of economic growth and survival."

This is especially true of the European Community countries as they create a single market and move towards economic and monetary union. It is a point the chancellor might consider as he reviews a year of economic disappointment.

*Urban Infrastructure, Finance and Management, PPS from OECD Publication Service, 2 rue André-Pascal, 75775 Paris Cedex 16.

A quick buck is no basis for a meaningful relationship.



When we offer you venture capital, a quick return is not

what we're looking for. Unusual for a venture capitalist,

perhaps; but at CINVen, as we are backed by three of Europe's largest

pension funds, we can afford to take a more flexible, longer-term

approach. For more information, call Sally Wright at CINVen on

071-245 6911. It could be the start of a rewarding relationship.

Member of BIPC

JAN 10 1992

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Danger lurks in time of uncertainty

FOR investors in gilt-edged securities, 1992 will be a year of living dangerously.

The generally good prospects for bond markets worldwide caused by weak economies in many developed nations are likely to have an impact on demand for gilts, pushing down yields and increasing prices.

Yields in most bond markets have fallen substantially since the summer, when deflationary conditions in many countries persuaded more investors to put funds into fixed-interest debt-related securities rather than equities or cash.

On the other hand, worries about the UK government's political fortunes may well dampen any upward movement in gilt prices over the next few months.

Expectations that the Conservatives' popularity could plummet as a result of the government's failure to deliver a strong economic recovery - so letting in Labour at next year's election - could depress a gilt market which tends to equate a Labour government with disaster.

The likely glut of gilts over the next year as the Bank of England issues new bonds to pay for public sector spending in a deteriorating environment for the sector's finances may also take off the gloss from prospects for gilts. The extra bonds may lead to depressed prices, forcing up yields.

A further negative for gilts in relation to other European government bonds concerned progress towards European economic and monetary union.

With the UK having demonstrated less than total enthusiasm for the concept, overseas investors may have their doubts about the country's interests in making sure inflation and interest rate patterns converge with those in the rest of Europe.

GOVERNMENT BOND PERFORMANCE 1991

	UK	US	Japan	Germany	France
Yields (%) and 1990 peak in 1991	11.26	8.50	6.84	8.98	8.98
tough in 1991	11.26	8.53	6.93	9.02	10.07
mid-Dec 91	9.97	7.17	5.76	8.12	8.77
mid-Dec 91	9.97	7.17	5.63	8.12	8.77
Change to mid-Dec (basis points)					
During year	-139	-113	-101	-86	-121
Since peak	-139	-136	-110	-90	-130
Since trough	+15	0	+8	0	+4

Source: UBS Phillips and Drew

That in turn could lead funding institutions to take a rosy view of prospects for, say, French or German bonds than for UK gilts and to progressively withdraw money from the British securities.

Some of the problems that may be around the corner for gilts have been discernible in the past few months - even though for 1991 as a whole investments in gilts have performed more than adequately.

Over the year, the good run for gilts is illustrated by a degree of yield reduction more marked than for any other leading government bond.

The 10-year UK government bond has seen a decrease in yield during 1991 of 139 basis points (1.39 per cent) with a consequent increase in price. The next best performer, as shown in the table based on 10-year bonds and with yields calculated by UBS Phillips & Drew, was German bonds, which saw a yield decline of 121 basis points.

The large cut in gilt yields over the year has been due more notably to the UK's progress in reducing inflation as the recession has squeezed demand, plus investors' more positive view on the outlook for lower interest rates over the longer term, thanks to Britain's entry 15 months ago into the European exchange rate mechanism.

It caps a good two-year spell for gilts, in which yields have

fallen by a net 116 basis points for a 10-year instrument. In contrast, since the beginning of 1990 yields on equivalent US and French bonds have fallen by 98 and 82 basis points respectively, while yields for Japanese and German bonds have risen by 13 and 73 basis points.

During 1991 all the main government bonds saw a peak in yields in the first seven months, in the case of gilts at the start of the year. Although circumstances differed between countries, this was largely due to worries about a future inflationary surge, perhaps sparked by fears related to the Gulf war or expectations of a robust world recovery.

In all cases, yields have come down with a rush since the peak, by a net 130 basis points or more for UK, US and French securities. However, in the past few weeks the downward movement for gilts has been distinctly less marked compared with that of other main bond markets.

The UK instruments fell to a low point for the year in terms of yields in mid-October. Since then yields have risen by 15 basis points, largely due to worries about the government's poll ratings and a lack of evidence about a strong recovery which could have boosted the Conservatives' political fortunes.

All the other bond markets,

meanwhile, have either (in the case of Germany and the US) reached the end of the year still with yields at their troughs for 1991, or (for Japanese and French bonds) have shown a very small increase in yields since their respective low points. For Japanese and French bonds, these yield increases have amounted to just 8 and 4 basis points respectively.

As for the next few months, many bond specialists believe the world economic environment will stay favourable for the bonds. "The outlook for growth is fairly flat," said Mr John Sheppard, of Warburg Securities.

For Britain, worries about sterling's ERM position, and the possibilities of the UK having to go along with other members of the mechanism in increasing interest rates, to follow Germany's lead earlier this month, will probably restrain any downward movement in gilt yields in the next few weeks.

"There is a fear in the market that lower interest rates in Britain cannot be guaranteed without a devaluation of the currency," said Mr Malcolm Roberts, of UBS Phillips & Drew.

A longer-term concern for many gilt practitioners relates to EMU.

With a question mark hanging over the UK's wish to participate in a full union by the end of the century, Mr Sanjay Joshi, of Daiwa Securities in London, believes many overseas investors are confused.

"If you were a fund manager in Japan wondering about putting money into a government bond in Europe, you might

wonder about the government's poll ratings and a lack of evidence about a strong recovery which could have boosted the Conservatives' political fortunes."

Peter Marsh



Dealers are debating whether there will be an economic upturn by the middle of the year, or later.

US MONEY AND CREDIT

A subdued end to a tumultuous year

WHILE the US equity markets were ending the year in record-breaking style, the Treasury market spent most of Christmas in hibernation, primarily because many bond traders stayed away from their desks for the duration of the holiday.

It proved a subdued end to what has been a tumultuous, yet highly profitable year for bonds, with investors enjoying a rate of return of about 14 per cent (including interest payments and capital gains) over the past 12 months.

Although much happened over the year, in one respect nothing changed. As 1990 drew to a close the politicians in Washington, several months after everyone else it seemed, awoke to the fact that the economy was in recession.

Now, a year later, the same Bush administration has been forced to face the same uncomfortable fact of life - that the economy is still in recession. It is a moot point whether today's recession is the one belatedly recognised by policymakers a year ago. The "double-dip" theory, which suggests the economy enjoyed a brief Gulf war-related recovery in the spring and summer before slipping into a downturn, whereas the headline bears claim the country never pulled out of recession in the first place.

What matters to the bond market is not where the economy has been, but where it is going, and again like the end of 1990, economists are debating whether an upturn will occur

US MONEY MARKET RATES (%)

	1 week	1 month	3 months	6 months	12 months
Fed Funds highly averaged	4.00	4.00	4.75	11.00	2.00
Three-month Treasury bill	4.00	4.00	4.75	7.00	3.00
Three-month commercial paper	4.00	4.00	4.75	7.00	3.00
90-day commercial paper	4.00	4.00	4.75	7.00	3.00

US BOND PRICES AND YIELDS (%)

	1 week	1 month	3 months	6 months	12 months
Three-year Treasury	105.0	105.0	105.0	105.0	105.0
Five-year Treasury	105.0	105.0	105.0	105.0	105.0
Seven-year Treasury	105.0	105.0	105.0	105.0	105.0
10-year Treasury	105.0	105.0	105.0	105.0	105.0
30-year Treasury	105.0	105.0	105.0	105.0	105.0

Money supply: in the week ended December 16, M1 rose by 3.3bn to 168.7bn.

by the middle of the year, or later.

If the stock market has it right, then the economy could be out of recession by summer, pulled along by a combination of low nominal interest rates (the 3.5 discount rate is the lowest since 1964) and a tax-cutting package that could be passed by Congress in the first few weeks of next year.

Although bond investors may agree with this upbeat outlook, concern about inflation has been restricting gains at the long end, with the market pondering the possibility that the super-charged interest rate cuts of the fourth quarter and some sort of election-year fiscal stimulus from Washington may lead to an overheated economic recovery.

Feats of a revival in inflationary pressures, plus a concern that tax cuts could increase the size of the federal

budget deficit and push up long-term market interest rates, have been behind the sharp steepening in the yield curve seen during the last few months of this year. Between January and the last week of December, the spread between two-year notes and 30-year bonds has widened from 150 basis points to 270 basis points.

If over the next month or so the Federal Reserve eases monetary policy again and if substantial tax cuts are unveiled on Capitol Hill, the yield curve could steepen further. Such a steepening, however, might be prevented by a flight of capital from low-yielding short-term governments into riskier, but higher yielding equities. Judging by the sharp gains in the stock market, this past week could be a rally led mostly by retail, rather than institutional, investors, the flight may already have begun.

While the fear of inflation may be keeping a lid on price rises at the long end, the reality of present inflation remains highly favourable to the Treasury market.

Over the past 12 months, core inflation as measured by consumer prices has dropped from more than 6 per cent to below 3 per cent, an achievement the Fed would probably be proud of were it not for the fact that many of its critics argue that the Fed's over-sensitivity to tackle inflation deepened and lengthened the course of the current recession.

All the credit for reducing inflation this year cannot be claimed by the Fed, however, because one of the chief forces in driving down inflation has been lower oil prices.

At the start of this year few could have guessed how low oil prices would be by the year-end, but a swift conclusion to the Gulf war without serious disruption to oil production sent oil prices tumbling in the first quarter, from which they never really recovered.

Moreover, the fact that Kuwait has recently said it wanted to increase its oil output suggests prices will remain low in the coming months.

With the likelihood of further easing by the Fed and continued weakness in the economy, ahead, the yield on the long bond should fall from its current level of 7.5 per cent to 7 per cent before the first half of next year is out.

Patrick Harverson

Canadian forest products stock stage recovery

By Robert Gibbons in Montreal

THE US Federal Reserve's full-point cut in discount rates has halted a long and unrelenting slide in Canadian forest products stocks.

The Toronto Stock Exchange forest products index last spring was up 15 per cent from December 31 1990, reflecting hopes for recovery with a strengthening US economy. About 75 per cent of Canada's huge timber and pulp and paper output is exported to the US.

However, by the summer the US recovery was faltering. The new housing market petered out, bringing a setback in timber prices and advertising remained sluggish, which weakened the newsprint market still further.

For the whole of 1991 US newsprint consumption will have dropped 7 per cent.

The TSX index by the end of November was down nearly 5 per cent from December 31 1990, as investors lost impatience fearing a double-dip recession in the US.

However, the dramatic full-point cut in discount rates, followed by sharply lower prime lending rates, brought US buyers back to US forest products stocks.

On Friday, the buying spilled over into Canadian forest products stocks and the TSX index made a gain of about 5 per cent on the week.

Clearly many sophisticated investors think that a revival in US housing and newspaper advertising will finally occur in 1992, an election year, bringing a long-awaited turnaround in Canadian pulp and paper companies' fortunes.

Analysts estimate that the total Canadian industry, both private and publicly held, will show collective losses of about Cdn2bn (\$281.25bn) for the whole of 1991.

Other factors may help. The Mulroney government in Ottawa has eased interest rates lower, allowing the Canadian dollar to drop from a peak 80 US cents this autumn to just above 66 US cents.

Each one-cent drop in the Canadian dollar means about Cdn1m in profit for a large Canadian forest products exporter such as Domtar.

INTERNATIONAL SPECIALITY FUND

Société d'investissement à Capital Variable
10A, Boulevard Royal, Luxembourg
R.C. Luxembourg B 24 564

NOTICE To the Shareholders

INTERNATIONAL SPECIALITY FUND

Shareholders are advised that the Board of Directors has resolved to amend the procedures of issue and redemption of shares as follows:

Shares will be issued and sold at a price based on the net asset value per share determined on the business day on which the application is received, provided the application for shares is received at the registered office of INTERNATIONAL SPECIALITY FUND at 10 a.m. Luxembourg time.

Similarly shares will be repurchased at the net asset value determined on the date following receipt of the application for repurchase. Such application must be received at the registered office of INTERNATIONAL SPECIALITY FUND at 10 a.m. Luxembourg time.

The prospectus of INTERNATIONAL SPECIALITY FUND will be updated accordingly and copies of the updated prospectus are available at the registered office of INTERNATIONAL SPECIALITY FUND.

By order of the Board of Directors
P. Corbais J. P. Pison
Director Director

CB FUND INTERNATIONAL

Société d'investissement à Capital Variable
10A, Boulevard Royal, Luxembourg
R.C. Luxembourg B 21 693

NOTICE To the Shareholders

CB FUND INTERNATIONAL

Shareholders are advised that the Board of Directors has resolved to amend the procedures of issue and redemption of shares as follows:

Shares will be issued and sold at a price based on the net asset value per share determined on the business day on which the application is received, provided the application for shares is received at the registered office of CB FUND INTERNATIONAL at 10 a.m. Luxembourg time.

Similarly shares will be repurchased at the net asset value determined on the date following receipt of the application for repurchase. Such application must be received at the registered office of CB FUND INTERNATIONAL at 10 a.m. Luxembourg time.

The prospectus of CB FUND INTERNATIONAL will be updated accordingly and copies of the updated prospectus are available at the registered office of CB FUND INTERNATIONAL.

By order of the Board of Directors
P. Corbais J. P. Pison
Director Director

NICS, EUROPE AND INCOME FUND

Société d'investissement à Capital Variable
10A, Boulevard Royal, Luxembourg
R.C. Luxembourg B 24 496

NOTICE To the Shareholders

NICS, EUROPE AND INCOME FUND

Shareholders are advised that the Board of Directors has resolved to amend the procedures of issue and redemption of shares as follows:

Shares will be issued and sold at a price based on the net asset value per share determined on the business day on which the application is received, provided the application for shares is received at the registered office of NICS, EUROPE AND INCOME FUND at 10 a.m. Luxembourg time.

Similarly shares will be repurchased at the net asset value determined on the date following receipt of the application for repurchase. Such application must be received at the registered office of NICS, EUROPE AND INCOME FUND at 10 a.m. Luxembourg time.

The prospectus of NICS, EUROPE AND INCOME FUND will be updated accordingly and copies of the updated prospectus are available at the registered office of NICS, EUROPE AND INCOME FUND.

By order of the Board of Directors
P. Corbais J. P. Pison
Director Director

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

vous faire part d'un accord publicitaire avec
LES ECHOS

le quotidien de l'économie le plus important en France. Une annonce dans la rubrique "Offres d'Emploi Internationales" dans le **FINANCIAL TIMES** et **LES ECHOS** augmentera de façon substantielle l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le mardi et dans le Financial Times le mercredi (le vendredi dans l'Édition Internationale du Financial Times). Pour de plus amples renseignements, veuillez contacter:

STEPHANIE COX-FREEMAN 071 873 4027

Aéroports de Paris

FRF 350,000,000 10 1/2 % Bonds due 1993

On December 16, 1991, Bonds for the amount of FRF 120,000,000 have been drawn in the presence of a Notary Public for redemption at par on January 31, 1992.

The following Bonds will be redeemable, coupon due January 31, 1993 attached:

6834 to 18833 incl.

Bonds previously drawn and not yet presented for redemption:

5 to 26 incl.	674 to 678 incl.	1410 to 1419 incl.	2375 to 2400 incl.
27 to 30 incl.	680 to 684 incl.	1427 to 1432 incl.	2420 to 2423 incl.
31 to 40 incl.	686 to 708 incl.	1434 to 1437 incl.	2430 to 2437 incl.
41 to 48 incl.	710 to 724 incl.	1439 to 1451 incl.	2471 to 2472 incl.
49 to 52 incl.	726 to 740 incl.	1453 to 1464 incl.	2540 to 2546 incl.
53 to 58 incl.	742 to 750 incl.	1466 to 1470 incl.	2520 to 2521 incl.
59 to 62 incl.	752 to 771 incl.	1472 to 1484 incl.	2522 to 2523 incl.
63 to 68 incl.	773 to 784 incl.	1486 to 1495 incl.	2524 to 2525 incl.
69 to 72 incl.	786 to 804 incl.	1497 to 1502 incl.	2526 to 2527 incl.
73 to 78 incl.	806 to 813 incl.	1504 to 1505 incl.	2528 to 2529 incl.
79 to 82 incl.	815 to 824 incl.	1507 to 1512 incl.	2530 to 2531 incl.
83 to 88 incl.	826 to 847 incl.	1514 to 1520 incl.	2532 to 2533 incl.
89 to 92 incl.	849 to 864 incl.	1522 to 1523 incl.	2534 to 2535 incl.
93 to 98 incl.	866 to 883 incl.	1525 to 1526 incl.	2536 to 2537 incl.
99 to 102 incl.	885 to 893 incl.	1528 to 1529 incl.	2538 to 2539 incl.
103 to 108 incl.	895 to 907 incl.	1531 to 1532 incl.	2540 to 2541 incl.
109 to 112 incl.	909 to 913 incl.	1534 to 1535 incl.	2542 to 2543 incl.
113 to 118 incl.	915 to 924 incl.	1537 to 1538 incl.	2544 to 2545 incl.
119 to 122 incl.	926 to 937 incl.	1540 to 1541 incl.	2546 to 2547 incl.
123 to 128 incl.	939 to 950 incl.	1543 to 1544 incl.	2548 to 2549 incl.
129 to 132 incl.	952 to 964 incl.	1546 to 1547 incl.	2550 to 2551 incl.
133 to 138 incl.	966 to 984 incl.	1549 to 1550 incl.	2552 to 2553 incl.
139 to 142 incl.	986 to 1004 incl.	1552 to 1553 incl.	2554 to 2555 incl.
143 to 148 incl.	1006 to 1013 incl.	1555 to 1556 incl.	2556 to 2557 incl.
149 to 152 incl.	1015 to 1024 incl.	1558 to 1559 incl.	2558 to 2559 incl.
153 to 158 incl.	1026 to 1037 incl.	1561 to 1562 incl.	2560 to 2561 incl.
159 to 162 incl.	1039 to 1043 incl.	1564 to 1565 incl.	2562 to 2563 incl.
163 to 168 incl.	1045 to 1057 incl.	1567 to 1568 incl.	2564 to 2565 incl.
169 to 172 incl.	1059 to 1069 incl.	1570 to 1571 incl.	2566 to 2567 incl.
173 to 178 incl.	1071 to 1084 incl.	1574 to 1575 incl.	2568 to 2569 incl.
179 to 182 incl.	1086 to 1097 incl.	1577 to 1578 incl.	2570 to 2571 incl.
183 to 188 incl.	1099 to 1109 incl.	1580 to 1581 incl.	2572 to 2573 incl.
189 to 192 incl.	1111 to 1120 incl.	1583 to 1584 incl.	2574 to 2575 incl.
193 to 198 incl.	1122 to 1130 incl.	1586 to 1587 incl.	2576 to 2577 incl.
199 to 202 incl.	1132 to 1143 incl.	1589 to 1590 incl.	2578 to 2579 incl.
203 to 208 incl.	1145 to 1157 incl.	1592 to 1593 incl.	2580 to 2581 incl.
209 to 212 incl.	1159 to 1170 incl.	1595 to 1596 incl.	2582 to 2583 incl.
213 to 218 incl.	1172 to 1184 incl.	1598 to 1599 incl.	2584 to 2585 incl.
219 to 222 incl.	1186 to 1197 incl.	1601 to 1602 incl.	2586 to 2587 incl.
223 to 228 incl.	1199 to 1210 incl.	1604 to 1605 incl.	2588 to 2589 incl.
229 to 232 incl.	1212 to 1224 incl.	1607 to 1608 incl.	2590 to 2591 incl.
233 to 238 incl.	1226 to 1237 incl.	1610 to 1611 incl.	2592 to 2593 incl.
239 to 242 incl.	1239 to 1250 incl.	1613 to 1614 incl.	2594 to 2595 incl.
243 to 248 incl.	1252 to 1264 incl.	1616 to 1617 incl.	2596 to 2597 incl.
249 to 252 incl.	1266 to 1277 incl.	1619 to 1620 incl.	2598 to 2599 incl.
253 to 258 incl.	1279 to 1290 incl.	1622 to 1623 incl.	2600 to 2601 incl.
259 to 262 incl.	1292 to 1304 incl.	1625 to 1626 incl.	2602 to 2603 incl.
263 to 268 incl.	1306 to 1317 incl.	1628 to 1629 incl.	2604 to 2605 incl.
269 to 272 incl.	1319 to 1330 incl.	1631 to 1632 incl.	2606 to 2607 incl.
273 to 278 incl.	1332 to 1343 incl.	1634 to 1635 incl.	2608 to 2609 incl.
279 to 282 incl.	1345 to 1357 incl.	1637 to 1638 incl.	2610 to 2611 incl.
283 to 288 incl.	1359 to 1370 incl.	1640 to 1641 incl.	2612 to 2613 incl.
289 to 292 incl.	1372 to 1384 incl.	1643 to 1644 incl.	2614 to 2615 incl.
293 to 298 incl.	1386 to 1397 incl.	1646 to 1647 incl.	2616 to 2617 incl.
299 to 302 incl.	1399 to 1410 incl.	1649 to 1650 incl.	2618 to 2619 incl.
303 to 308 incl.	1412 to 1424 incl.	1652 to 1653 incl.	2620 to 2621 incl.
309 to 312 incl.	1426 to 1437 incl.	1655 to 1656 incl.	2622 to 2623 incl.
313 to 318 incl.	1439 to 1450 incl.	1658 to 1659 incl.	2624 to 2625 incl.
319 to 322 incl.	1452 to 1464 incl.	1661 to 1662 incl.	2626 to 2627 incl.
323 to 328 incl.	1466 to 1477 incl.	1664 to 1665 incl.	2628 to 2629 incl.
329 to 332 incl.	1479 to 1490 incl.	1667 to 1668 incl.	2630 to 2631 incl.
333 to 338 incl.	1492 to 1504 incl.	1670 to 1671 incl.	2632 to 2633 incl.
339 to 342 incl.	1506 to 1517 incl.	1673 to 1674 incl.	2634 to 2635 incl.
343 to 348 incl.	1519 to 1530 incl.	1676 to 1677 incl.	2636 to 2637 incl.
349 to 352 incl.	1532 to 1543 incl.	1679 to 1680 incl.	2638 to 2639 incl.
353 to 358 incl.	1545 to 1557 incl.	1682 to 1683 incl.	2640 to 2641 incl.
359 to 362 incl.	1559 to 1570 incl.	1685 to 1686 incl.	2642 to 2643 incl.
363 to 368 incl.	1572 to 1584 incl.	1688 to 1689 incl.	2644 to 2645 incl.
369 to 372 incl.	1586 to 1597 incl.	1691 to 1692 incl.	2646 to 2647 incl.
373 to 378 incl.	1599 to 1610 incl.	1694 to 1695 incl.	2648 to 2649 incl.
379 to 382 incl.	1612 to 1624 incl.	1697 to 1698 incl.	2650 to 2651 incl.
383 to 388 incl.	1626 to 1637 incl.	1700 to 1701 incl.	2652 to 2653 incl.
389 to 392 incl.	1639 to 1650 incl.	1703 to 1704 incl.	2654 to 2655 incl.
393 to 398 incl.	1652 to 1664 incl.	1706 to 1707 incl.	2656 to 2657 incl.
399 to 402 incl.	1666 to 1677 incl.	1709 to 1710 incl.	2658 to 2659 incl.
403 to 408 incl.	1679 to 1690 incl.	1712 to 1713 incl.	2660 to 2661 incl.
409 to 412 incl.	1692 to 1704 incl.	1715 to 1716 incl.	2662 to 2663 incl.
413 to 418 incl.	1706 to 1717 incl.	1718 to 1719 incl.	2664 to 2665 incl.
419 to 422 incl.	1719 to 1730 incl.	1721 to 1722 incl.	2666 to 2667 incl.
423 to 428 incl.	1732 to 1743 incl.	1724 to 1725 incl.	2668 to 2669 incl.
429 to 432 incl.	1745 to 1757 incl.	1727 to 1728 incl.	2670 to 2671 incl.
433 to 438 incl.	1759 to 1770 incl.	1730 to 1731 incl.	2672 to 2673 incl.
439 to 442 incl.	1772 to 1784 incl.	1733 to 1734 incl.	2674 to 2675 incl.
443 to 448 incl.	1786 to 1797 incl.	1736 to 1737 incl.	2676 to 2677 incl.
449 to 452 incl.	1799 to 1810 incl.	1739 to 1740 incl.	2678 to 2679 incl.
453 to 458 incl.	1812 to 1824 incl.	1742 to 1743 incl.	2680 to 2681 incl.
459 to 462 incl.	1826 to 1837 incl.	1745 to 1746 incl.	2682 to 2683 incl.
463 to 468 incl.	1839 to 1850 incl.	1748 to 1749 incl.	2684 to 2685 incl.
469 to 472 incl.	1852 to 1864 incl.	1751 to 1752 incl.	2686 to 2687 incl.
473 to 478 incl.	1866 to 1877 incl.	1754 to 1755 incl.	2688 to 2689 incl.
479 to 482 incl.	1879 to 1890 incl.	1757 to 1758 incl.	2690 to 2691 incl.
483 to 488 incl.	1892 to 1904 incl.	1760 to 1761 incl.	2692 to 2693 incl.
489 to 492 incl.	1906 to 1917 incl.	1763 to 1764 incl.	2694 to 2695 incl.
493 to 498 incl.	1919 to 1930 incl.	1766 to 1767 incl.	2696 to 2697 incl.
499 to 502 incl.	1932 to 1943 incl.	1769 to 1770 incl.	2698 to 2699 incl.
503 to 508 incl.	1945 to 1957 incl.	1772 to 1773 incl.	2700 to 2701 incl.
509 to 512 incl.	1959 to 1970 incl.	1775 to 1776 incl.	2702 to 2703 incl.
513 to 518 incl.	1972 to 1984 incl.	1778 to 1779 incl.	2704 to 2705 incl.
519 to 522 incl.	1986 to 1997 incl.	1781 to 1782 incl.	2706 to 2707 incl.
523 to 528 incl.	1999 to 2010 incl.	1784 to 1785 incl.	2708 to 2709 incl.
529 to 532 incl.	2012 to 2024 incl.	1787 to 1788 incl.	2710 to 2711 incl.
533 to 538 incl.	2026 to 2037 incl.	1790 to 1791 incl.	2712 to 2713 incl.
539 to 542 incl.	2039 to 2050 incl.	1793 to 1794 incl.	2714 to 2715 incl.
543 to 548 incl.	2052 to 2064 incl.	1796 to 1797 incl.	2716 to 2717 incl.
549 to 552 incl.	2066 to 2077 incl.	1799 to 1800 incl.	2718 to 2719 incl.
553 to 558 incl.	2079 to 2090 incl.	1802 to 1803 incl.	2720 to 2721 incl.
559 to 562 incl.	2092 to 2104 incl.	1805 to 1806 incl.	2722 to 2723 incl.
563 to 568 incl.	2106 to 2117 incl.	1808 to 1809 incl.	2724 to 2725 incl.
569 to 572 incl.	2119 to 2130 incl.	1811 to 1812 incl.	2726 to 2727 incl.
573 to 578 incl.	2132 to 2143 incl.	1814 to 1815 incl.	2728 to 2729 incl.
579 to 582 incl.	2145 to 2157 incl.	1817 to 1818 incl.	2730 to 2731 incl.
583 to 588 incl.	2159 to 2170 incl.	1820 to 1821 incl.	2732 to 2733 incl.
589 to 592 incl.	2172 to 2184 incl.	1823 to 1824 incl.	2734 to 2735 incl.
593 to 598 incl.	2186 to 2197 incl.	1826 to 1827 incl.	2736 to 2737 incl.
599 to 602 incl.	2199 to 2210 incl.	1829 to 1830 incl.	2738 to 2739 incl.
603 to 608 incl.	2212 to 2224 incl.	1832 to 1833 incl.	2740 to 2741 incl.
609 to 612 incl.	2226 to 2237 incl.	1835 to 1836 incl.	2742 to 2743 incl.
613 to 618 incl.	2239 to 2250 incl.	1838 to 1839 incl.	2744 to 2745 incl.
619 to 622 incl.	2252 to 2264 incl.	1841 to 1842 incl.	2746 to 2747 incl.
623 to 628 incl.	2266 to 2277 incl.	1844 to 1845 incl.	2748 to 2749 incl.
629 to 632 incl.	2279 to 2290 incl.	1847 to 1848 incl.	2750 to 2751 incl.
633 to 638 incl.	2292 to 2304 incl.	1850 to 1851 incl.	2752 to 2753 incl.
639 to 642 incl.	2306 to 2317 incl.	1853 to 1854 incl.	2754 to 2755 incl.
643 to 648 incl.	2319 to 2330 incl.	1856 to 1857 incl.	2756 to 2757 incl.
649 to 652 incl.	2332 to 2343 incl.	1859 to 1860 incl.	2758 to 2759 incl.
653 to 658 incl.	2345 to 2357 incl.	1862 to 1863 incl.	2760 to 2761 incl.
659 to 662 incl.	2359 to 2370 incl.	1865 to 1866 incl.	2762 to 2763 incl.
663 to 668 incl.	2372 to 2384 incl.	1868 to 1869 incl.	2764 to 2765 incl.
669 to 672 incl.	2386 to 2397 incl.	1871 to 1872 incl.	2766 to 2767 incl.
673 to 678 incl.	2399 to 2410 incl.	1874 to 1875 incl.	2768 to 2769 incl.
679 to 682 incl.	2412 to 2424 incl.	1877 to 1878 incl.	2770 to 2771 incl.
683 to 688 incl.	2426 to 2437 incl.	1880 to 1881 incl.	2772 to 2773 incl.
689 to 692 incl.	2439 to 2450 incl.	1883 to 1884 incl.	2774 to 2775 incl.
693 to 698 incl.	2452 to 2464 incl.	1886 to 1887 incl.	2776 to 2777 incl.
699 to 702 incl.	2466 to 2477 incl.	1889 to 1890 incl.	2778 to 2779 incl.
703 to 708 incl.	2479 to 2490 incl.	1892 to 1893 incl.	2780 to 2781 incl.
709 to 712 incl.	2492 to 2504 incl.	1895 to 1896 incl.	2782 to 2783 incl.
713 to 718 incl.	2506 to 2517 incl.	1898 to 1899 incl.	2784 to 2785 incl.
719 to 722 incl.	2519 to 2530 incl.	1901 to 1902 incl.	2786 to 2787 incl.
723 to 728 incl.	2532 to 2543 incl.	1904 to 1905 incl.	2788 to 2789 incl.
729 to 732 incl.	2545 to 2557 incl.	1907 to 1908 incl.	2790 to 2791 incl.
733 to 738 incl.	2559 to 2570 incl.	1910 to 1911 incl.	2792 to 2793 incl.
739 to 742 incl.	2572 to 2584 incl.	1913 to 1914 incl.	2794 to 2795 incl.
743 to 748 incl.	2586 to 2597 incl.	1916 to 1917 incl.	2796 to 2797 incl.
749 to 752 incl.	2599 to 2610 incl.	1919 to 1920 incl.	2798 to 2799 incl.
753 to 758 incl.	2612 to 2624 incl.	1922 to 1923 incl.	2800 to 2801 incl.
759 to 762 incl.	2626 to 2637 incl.	1925 to 1926 incl.	2802 to 2803 incl.
763 to 768 incl.	2639 to 2650 incl.	1928 to 1929 incl.	2804 to 2805 incl.
769 to 772 incl.	2652 to 2664 incl.	1931 to 1932 incl.	2806 to 2807 incl.
773 to 778 incl.	2666 to 2677 incl.	1934 to 1935 incl.	2808 to 2809 incl.
779 to 782 incl.	2679 to 2690 incl.	1937 to 1938 incl.	2810 to 2811 incl.
783 to 788 incl.	2692 to 2704 incl.	1940 to 1941 incl.	2812 to 2813 incl.
789 to 792 incl.	2706 to 2717 incl.	1943 to 1944 incl.	2814 to 2815 incl.
793 to 798 incl.	2719 to 2730 incl.	1946 to 1947 incl.	2816 to 2817 incl.
799 to 802 incl.	2732 to 2743 incl.	1949 to 1950 incl.	2818 to 2819 incl.
803 to 808 incl.	2745 to 2757 incl.	1952 to 1953 incl.	2820 to 2821 incl.
809 to 812 incl.	2759 to 2770 incl.	1955 to 1956 incl.	2822 to 2823 incl.
813 to 818 incl.	2772 to 2784 incl.	1958 to 1959 incl.	2824 to 2825 incl.
819 to 822 incl.	2786 to 2797 incl.	1961 to 1962 incl.	2826 to 2827 incl.
823 to 828 incl.	2799 to 2810 incl.	1964 to 1965 incl.	2828 to 2829 incl.
829 to 832 incl.	2812 to 2824 incl.	1967 to 1968 incl.	2830 to 2831 incl.
833 to 838 incl.	2826 to 2837 incl.	1970 to 1971 incl.	2832 to 2833 incl.
839 to 842 incl.	2839 to 2850 incl.	1973 to 1974 incl.	2834 to 2835 incl.
843 to 848 incl.	2852 to 2864 incl.	1976 to 1977 incl.	2836 to 2837 incl.
849 to 852 incl.	2866 to 2877 incl.	1979 to 1980 incl.	2838 to 2839 incl.
853 to 858 incl.	2879 to 2890 incl.	1982 to 1983 incl.	2840 to 2841 incl.
859 to 862 incl.	2892 to 2904 incl.	1985 to 1986 incl.	2842 to 2843 incl.
863 to 868 incl.	2906 to 2917 incl.	1988 to 1989 incl.	2844 to 2845 incl.
869 to 872 incl.	2919 to 2930 incl.	1991 to 1992 incl.	2846 to 2847 incl.
873 to 878 incl.	2932 to 2943 incl.	1994 to 1995 incl.	2848 to 2849 incl.
879 to 882 incl.	2945 to 2957 incl.	1997 to 1998 incl.	2850 to 2851 incl.
883 to 888 incl.	2959 to 2970 incl.	2000 to 2001 incl.	2852 to 2853 incl.
889 to 892 incl.	2972 to 2984 incl.	2003 to 2004 incl.	2854 to 2855 incl.
893 to 898 incl.	2986 to 2997 incl.	2006 to 2007 incl.	2856 to 2857 incl.
899 to 902 incl.	2999 to 3010 incl.	2009 to 2010 incl.	2858 to 2859 incl.
903 to 908 incl.	3012 to 3024 incl.	2012 to 2013 incl.	2860 to 2861 incl.
909 to 912 incl.	3026 to 3037 incl.	2015 to 2016 incl.	2862 to 2863 incl.
913 to 918 incl.	3039 to 3050 incl.	2018 to 2019 incl.	2864 to 2865 incl.
919 to 922 incl.	3052 to 3064 incl.	2021 to 2022 incl.	2866 to 2867 incl.
923 to 928 incl.	3066 to 3077 incl.	2024 to 2025 incl.	2868 to 2869 incl.
929 to 932 incl.	3079 to 3090 incl.	2027 to 2028 incl.	2870 to 2871 incl.
933 to 938 incl.	3092 to 3104 incl.	2030 to 2031 incl.	2872 to 2873 incl.
939 to 942 incl.	3106 to 3117 incl.	2033 to 2034 incl.	2874 to 2875 incl.
943 to 948 incl.	3119 to 3130 incl.	2036 to 2037 incl.	2876 to 2877 incl.
949 to 952 incl.	3132 to 3143 incl.	2039 to 2040 incl.	2878 to 2879 incl.
953 to 958 incl.	3145 to 3157 incl.	2042 to 2043 incl.	2880 to 2881 incl.
959 to 962 incl.	3159 to 3170 incl.	2045 to 2046 incl.	2882 to 2883 incl.
963 to 968 incl.	3172 to 3184 incl.	2048 to 2049 incl.	2884 to 2885 incl.
969 to 972 incl.	3186 to 3197 incl.	2051 to 2052 incl.	

THE WEEK AHEAD

ECONOMICS

Search for clues on whether the US recession has double dipped

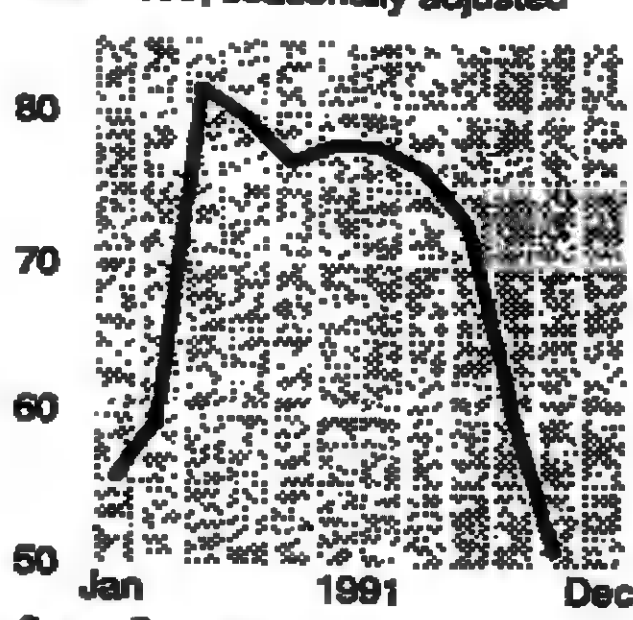
THIS week, financial markets trading and economic news should continue to be on the thin side as world markets shut down for the New Year holiday on Wednesday.

However, it should be a week for plenty of analysis about the shape of the global economy in 1992. As the fourth quarter 1991 data started to come through, economists began to judge that the major economies were converging upon significantly lower levels of activity, with the two "locomotives", Japan and Germany, entering slowdowns. Japan's gross national product could rise by only 2.25 per cent in 1992, while high interest rates could produce zero growth in Germany.

There is a smattering of US data, including new sales, November leading indicators, December consumer confidence which should all give clues as to whether the economy has, as feared, gone into a double-dip recession. If the indicators continue to be bad - though last week, the jobless claims figures were

US consumer confidence

1985=100, seasonally adjusted



Source: Datastream

slightly better-than-expected - then a fiscal package to stimulate the economy in 1992 might be extensive. Backdated tax breaks are being mooted, though it is clear there will be plenty of debate between President Bush and Congress as to the package's measures.

In the UK, all eyes will again be on the pound which last week - and in the week before the Christmas holiday - was trading dangerously near

to its lower permitted limit in the European exchange rate mechanism. This has raised worries of an interest-rate rise to shore up the pound, though concerted intervention by central banks would be likely to prevent the Bank of England from having to take such a politically-unpopular step.

At the present, three-month interbank money rates are hovering around 11 per cent. As this is still higher than the current base rate level of 10.5 per cent, however, it shows the market is still divided on whether the next UK rate move is up or down.

Other market events and statistics, with median market forecasts from MMS International, the financial research company, in brackets include:

Today: US, existing home sales. France, November consumer prices index (CPI), final. (month-on-month 0.3 per cent, year-on-year 5.0 per cent).

Tomorrow: Japan, year-end holiday, markets closed except foreign exchange. US, November leading indicators (down 0.3 per cent), December con-

sumer confidence (50.1 per cent), November new home sales (0.9 per cent), December National Association of Purchasing Managers Index, December agricultural prices.

Wednesday: World, New Year's Day, markets closed.

Thursday: Japan, markets closed through January 3 for year-end holiday. Germany, Fed. Bond consortium meets to set terms of new Unity Bond (48.5 per cent), US, November construction spending (down 0.5 per cent), December 11-20 auto sales (5.9 per cent), initial forecasts for week ended December 21 (463,000).

Friday: US, November factory goods orders (0.8 per cent), factory goods shipments, 3rd quarter non-farm productivity (revised), US, money supply. US, December official reserves (\$235bn).

During the week: Germany, October producer prices index, east, cost of living,

By Rachel Johnson

DIVIDEND & INTEREST PAYMENTS

TODAY
 Alexander Higgs 8½% Cm. Pl. 3.25p
 Brake Bros 1.65p
 Chatterfield Prop. 7p
 Forward Grp. 1p
 Lawson Mardon Glass A.B. Vtg. 10c
 Lax Service 8½% Cm. Pl. 2.275p
 Lax & Assoc. Inv. Tst. 0.05p
 Milk Mfg. Board Ftg. Rate Nts. 1983 131.54
 Murray Split Cap. Tst. Units 25p
 Do. Inc. 2.5p
 Northborough Plantations 20% Cm. Pl. 1p
 Norsk Hydro 9¼% Bd. 1994 288.65
 Tilling (Thames) 8½% Un. Ln. 1988/94 4¼p
 UK Flg. Rate Nts. 1996 5132.71

TOMORROW
 31 7¼% A.B. 1989/92 3¼p
 AMEC 4p Bd. 1992/93 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p
 Abrust Preferred Inv. Tst. 5.6125p
 African Dev. Bk. Sd. Flg. Rate Nts. 1986 5338.05
 Albright & Wilson 8% Bd. 1987/82 4p
 Alexander & Alexander 25c
 Allied London Prop. 10¼% 1st Mtg. Db. 2025 5¼p
 Do. 19% Un. Ln. 1982/72p

● Current Unit Trust prices are available on FT Cityline, call 0836 430000. Calls charged at 35p/minute cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2128

100-443888-100

[illegible]

مكتبة الأصل

CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Pressure on sterling

STERLING could face a difficult time on currency markets this week following more bad news about the UK economy at the weekend, a Mori opinion poll in yesterday's Sunday Times giving Labour a stonewall lead against the government, and calls from some Conservative backbenchers for devaluing the pound in the

UK clearing bank base lending rate 10.5 per cent from September 4 1991

European Monetary System. At the end of last week, the pound was extremely close to its floor in the EMS exchange rate mechanism, reflecting its vulnerability in the wake of interest rate rises in Germany, France, Italy and Spain. The UK is alone in the EMS exchange rate mechanism not to have raised interest rates in response to the Bundesbank's pre-Christmas decision to tighten German monetary policy against inflation.

A further test of sterling may come today as foreign

exchange market activity generally picks up just before new year. City analysts believe the authorities' first reaction to downward pressure on the pound will be to use the UK's currency reserves in its support. Increasing bank base rates from the current 10.5 per cent is regarded as very much a last resort because of the damage it would do to the government's hopes for re-election.

By the end of last week, there were increased hopes among money market traders that the government could avoid an interest rate rise. On Friday, the three-month interbank rate - a bellwether for base rates - eased slightly to drop beneath 11 per cent.

The Bank of England did not intervene on Friday to keep the pound away from its effective BSM floor of around DM2.82.

The pound later closed at DM2.8475, in fairly active trading and lost 0.2 to close at 91.7 on its Bank of England trading eight index against a basket of currencies.

£ IN NEW YORK

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Dec 27	Close	Previous
8.30 am	91.7	91.8
9.00 am	91.8	91.8
10.00 am	91.7	91.8
11.00 am	91.7	91.8
12.00 pm	91.7	91.8
1.00 pm	91.7	91.8
2.00 pm	91.7	91.8
3.00 pm	91.7	91.8
4.00 pm	91.7	91.8

OTHER CURRENCIES

Dec 27	Close	Previous
Argentina	1.8725-1.8745	1.8625-1.8645
Australia	1.8725-1.8745	1.8625-1.8645
Belgium	1.8725-1.8745	1.8625-1.8645
Canada	1.8725-1.8745	1.8625-1.8645
Denmark	1.8725-1.8745	1.8625-1.8645
France	1.8725-1.8745	1.8625-1.8645
Germany	1.8725-1.8745	1.8625-1.8645
Italy	1.8725-1.8745	1.8625-1.8645
Japan	1.8725-1.8745	1.8625-1.8645
Netherlands	1.8725-1.8745	1.8625-1.8645
Spain	1.8725-1.8745	1.8625-1.8645
Sweden	1.8725-1.8745	1.8625-1.8645
Switzerland	1.8725-1.8745	1.8625-1.8645
UK	1.8725-1.8745	1.8625-1.8645
US	1.8725-1.8745	1.8625-1.8645

CHICAGO

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

CURRENCY MOVEMENTS

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.8625-1.8645
12 months	1.8725-1.8745	1.8625-1.8645

Dec 27	Close	Previous
1 month	1.8725-1.8745	1.8625-1.8645
3 months	1.8725-1.8745	1.8625-1.8645
6 months	1.8725-1.8745	1.

INVESTMENT TRUSTS - Cont.				
Wkst.	Div.	Chgs.	Net	Last
10/1	10/1	10/1	10/1	10/1
10/2	10/2	10/2	10/2	10/2
10/3	10/3	10/3	10/3	10/3
10/4	10/4	10/4	10/4	10/4
10/5	10/5	10/5	10/5	10/5
10/6	10/6	10/6	10/6	10/6
10/7	10/7	10/7	10/7	10/7
10/8	10/8	10/8	10/8	10/8
10/9	10/9	10/9	10/9	10/9
10/10	10/10	10/10	10/10	10/10
10/11	10/11	10/11	10/11	10/11
10/12	10/12	10/12	10/12	10/12
10/13	10/13	10/13	10/13	10/13
10/14	10/14	10/14	10/14	10/14
10/15	10/15	10/15	10/15	10/15
10/16	10/16	10/16	10/16	10/16
10/17	10/17	10/17	10/17	10/17
10/18	10/18	10/18	10/18	10/18
10/19	10/19	10/19	10/19	10/19
10/20	10/20	10/20	10/20	10/20
10/21	10/21	10/21	10/21	10/21
10/22	10/22	10/22	10/22	10/22
10/23	10/23	10/23	10/23	10/23
10/24	10/24	10/24	10/24	10/24
10/25	10/25	10/25	10/25	10/25
10/26	10/26	10/26	10/26	10/26
10/27	10/27	10/27	10/27	10/27
10/28	10/28	10/28	10/28	10/28
10/29	10/29	10/29	10/29	10/29
10/30	10/30	10/30	10/30	10/30
10/31	10/31	10/31	10/31	10/31

	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2
--	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	---

[illegible][illegible]

27978	US Opticians	M	11	-1.2	22 May 84	37.5	36.5	38.5
27979	Waco Div Pk					38.3	39.7	
27980	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27981	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27982	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27983	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27984	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27985	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27986	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27987	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27988	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27989	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27990	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27991	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27992	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27993	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27994	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27995	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27996	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27997	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27998	Midwest Ind		1.5	0.45	Oct	0.75	2.00	
27999	Midwest Ind		1.5	0.45	Oct	0.75	2.00	

[illegible][illegible][illegible]

MEDIA			
ABC	1.00	1.00	1.00
ABC-2	1.00	1.00	1.00
ABC-3	1.00	1.00	1.00
ABC-4	1.00	1.00	1.00
ABC-5	1.00	1.00	1.00
ABC-6	1.00	1.00	1.00
ABC-7	1.00	1.00	1.00
ABC-8	1.00	1.00	1.00
ABC-9	1.00	1.00	1.00
ABC-10	1.00	1.00	1.00
ABC-11	1.00	1.00	1.00
ABC-12	1.00	1.00	1.00
ABC-13	1.00	1.00	1.00
ABC-14	1.00	1.00	1.00
ABC-15	1.00	1.00	1.00
ABC-16	1.00	1.00	1.00
ABC-17	1.00	1.00	1.00
ABC-18	1.00	1.00	1.00
ABC-19	1.00	1.00	1.00
ABC-20	1.00	1.00	1.00
ABC-21	1.00	1.00	1.00
ABC-22	1.00	1.00	1.00
ABC-23	1.00	1.00	1.00
ABC-24	1.00	1.00	1.00
ABC-25	1.00	1.00	1.00
ABC-26	1.00	1.00	1.00
ABC-27	1.00	1.00	1.00
ABC-28	1.00	1.00	1.00
ABC-29	1.00	1.00	1.00
ABC-30	1.00	1.00	1.00
ABC-31	1.00	1.00	1.00
ABC-32	1.00	1.00	1.00
ABC-33	1.00	1.00	1.00
ABC-34	1.00	1.00	1.00
ABC-35	1.00	1.00	1.00
ABC-36	1.00	1.00	1.00
ABC-37	1.00	1.00	1.00
ABC-38	1.00	1.00	1.00
ABC-39	1.00	1.00	1.00
ABC-40	1.00	1.00	1.00
ABC-41	1.00	1.00	1.00
ABC-42	1.00	1.00	1.00
ABC-43	1.00	1.00	1.00
ABC-44	1.00	1.00	1.00
ABC-45	1.00	1.00	1.00
ABC-46	1.00	1.00	1.00
ABC-47	1.00	1.00	1.00
ABC-48	1.00	1.00	1.00
ABC-49	1.00	1.00	1.00
ABC-50	1.00	1.00	1.00
ABC-51	1.00	1.00	1.00
ABC-52	1.00	1.00	1.00
ABC-53	1.00	1.00	1.00
ABC-54	1.00	1.00	1.00
ABC-55	1.00	1.00	1.00
ABC-56	1.00	1.00	1.00
ABC-57	1.00	1.00	1.00
ABC-58	1.00	1.00	1.00
ABC-59	1.00	1.00	1.00
ABC-60	1.00	1.00	1.00
ABC-61	1.00	1.00	1.00
ABC-62	1.00	1.00	1.00
ABC-63	1.00	1.00	1.00
ABC-64	1.00	1.00	1.00
ABC-65	1.00	1.00	1.00
ABC-66	1.00	1.00	1.00
ABC-67	1.00	1.00	1.00
ABC-68	1.00	1.00	1.00
ABC-69	1.00	1.00	1.00
ABC-70	1.00	1.00	1.00
ABC-71	1.00	1.00	1.00
ABC-72	1.00	1.00	1.00
ABC-73	1.00	1.00	1.00
ABC-74	1.00	1.00	1.00
ABC-75	1.00	1.00	1.00
ABC-76	1.00	1.00	1.00
ABC-77	1.00	1.00	1.00
ABC-78	1.00	1.00	1.00
ABC-79	1.00	1.00	1.00
ABC-80	1.00	1.00	1.00
ABC-81	1.00	1.00	1.00
ABC-82	1.00	1.00	1.00
ABC-83	1.00	1.00	1.00
ABC-84	1.00	1.00	1.00
ABC-85	1.00	1.00	1.00
ABC-86	1.00	1.00	1.00
ABC-87	1.00	1.00	1.00
ABC-88	1.00	1.00	1.00
ABC-89	1.00	1.00	1.00
ABC-90	1.00	1.00	1.00
ABC-91	1.00	1.00	1.00
ABC-92	1.00	1.00	1.00
ABC-93	1.00	1.00	1.00
ABC-94	1.00	1.00	1.00
ABC-95	1.00	1.00	1.00
ABC-96	1.00	1.00	1.00

1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

هكذا من الأصل

FINAN
e quotidien
dans
FINAN
substanti
Europe
ardi et dan
nistrations

NASDAQ NATIONAL MARKET[illegible]

4:00 pm prices December 27

Stock	DIV.	P/E	52 Wk High	Low	Close	Chng	Stock	DIV.	P/E	52 Wk High	Low	Close	Chng	Stock	DIV.	P/E	52 Wk High	Low	Close	Chng	Stock	DIV.	P/E	52 Wk High	Low	Close	Chng
Am Bank	0.16	11	562	185	4	18%	QIM Corp	1	162	21	3	2%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Cap	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Corp	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1	1	1	1	1	1	1	1
Am Ind	0.18	11	562	185	4	18%	QIR Corp	0.01	114	3%	312	3%	Hasbro	0.24	34	1028	1005	37%	38%	1</							

STEPHANIE COX-FREEMAN 071 873 4027

NET SURVEY

Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
Brown	0.30	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63																																					

